

# NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS AND MANAGEMENT INFORMATION CIRCULAR

Date: Thursday, June 30, 2022

Time: 10:30 a.m. (Vancouver time)

Place: To be conducted by Teleconference



# **NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS**

# TO BE HELD ON THURSDAY, JUNE 30, 2022

**NOTICE IS HEREBY GIVEN** that the Annual General Meeting (the "**Meeting**") of the holders ("**Shareholders**") of common shares ("**Shares**") of EMX Royalty Corporation (the "**Company**") will be held by teleconference on Thursday, June 30, 2022, at 10:30 a.m. (Vancouver time), for the following purposes (which are further described in the Company's information circular ("**Circular**") and available on the Company's website at www. <a href="https://www.emxroyalty.com">https://www.emxroyalty.com</a> and on SEDAR at <a href="https://www.emxroyalty.com">www.sedar.com</a>):

- 1. Receive and consider the Report of the Directors to the Shareholders. See "Particulars of Matters to be Acted Upon Report of Directors" in the Circular;
- 2. Receive the Company's audited financial statements for the year ended December 31, 2021 together with the auditor's report thereon. See "Particulars of Matters to be Acted Upon Financial Statements, Auditor's Report and Management Discussion & Analysis" in the Circular;
- 3. Set the number of directors for the ensuing year at six. See "Particulars of Matters to be Acted Upon Set Number of Directors to be Elected" in the Circular;
- 4. Elect directors for the ensuing year. See "Particulars of Matters to be Acted Upon Election of Directors" in the Circular;
- 5. Appoint Davidson & Company LLP as the Company's auditor for the ensuing year and authorize the directors to approve the remuneration to be paid to the auditor. See "Particulars of Matters to be Acted Upon Appointment and Remuneration of an Auditor" in the Circular;
- 6. Ratify and approve the Company's Stock Option Plan. See "Particulars of Matters to be Acted Upon Ratification of Stock Option Plan" in the Circular; and
- 7. Transact such other business as may properly come before the Meeting.

# **IMPORTANT NOTICE**

Shareholders wishing to attend the Meeting need to use the following dial-in numbers as applicable:

North America: 1-877-385-4099 (Toll-Free in Canada and United States)

International: +1 403-232-0994 (Connection charges may apply)

\*Participant Access Code: 3507562#

The Board of Directors has fixed **Wednesday**, **May 18**, **2022**, as the Record Date for determining the Shareholders entitled to receive notice of and vote at the Meeting. Only Shareholders of record at the close of business on the Record Date will be entitled to vote at the Meeting.

Shareholders are requested to read the Circular and to complete and return the enclosed Proxy (or Voting Instruction Form, a "VIF") in accordance with its instructions. To be valid, all Proxies must be returned to the offices of the Company's Registrar and Transfer Agent, Computershare Investor Services Inc. (Attention: Proxy Department), 100 University Avenue, 8<sup>th</sup> Floor, Toronto, Ontario M5J 2Y1, Canada. Unregistered Shareholders must return their completed VIFs in accordance with the instructions given by their financial institution or other

intermediary that sent it to them. Proxies and VIFs must be received no later than 10:30 a.m. (Vancouver time) on Tuesday, June 28, 2022.

These securityholder materials are being sent to both registered and non-registered owners of the securities (Shares). If you are a non-registered owner, and the issuer or its agent has sent these materials directly to you, your name and address and information about your holdings of securities (Shares), have been obtained in accordance with applicable securities regulatory requirements from the intermediary holding on your behalf. By choosing to send these materials to you directly, the Company (and not the intermediary holding on your behalf) has assumed responsibility for (i) delivering these materials to you, and (ii) executing your proper voting instructions. Please return your voting instructions as specified in the request for voting instructions.

As permitted by the "Notice and Access" provisions of the Canadian securities administrators, the Circular is available on the Company's website at <a href="www.EMXRoyalty.com/investors/annual-general-meeting-proxy-materials">www.EMXRoyalty.com/investors/annual-general-meeting-proxy-materials</a> and under the Company's profile on SEDAR at <a href="www.sedar.com">www.sedar.com</a> and has not been mailed to Shareholders. Shareholders may request, free of charge, a paper copy of the Circular (and the audited financial statements and related Management's Discussion & Analysis for the Company's last financial year and any documents referred to in the Circular) and further information on Notice and Access by contacting the Company as follows:

e-mail:	telephone:	fax:	mail:
rocio@EMXRoyalty.com	(+1) 604-688-6390	(+1) 604-688-1157	Suite 501, 543 Granville Street
	(collect calls accepted)		Vancouver, British Columbia V6C 1X8
			Canada

Requests for paper copies of the Circular (and any other related documents) must be received no later than Monday, June 20, 2022, in order for Shareholders to receive paper copies of such documents and return their completed Proxies or VIFs by the deadline for submission of 10:30 a.m. (Vancouver time) on Tuesday, June 28, 2022.

**DATED** this 19<sup>th</sup> day of May 2022.

# ON BEHALF OF THE BOARD OF DIRECTORS

(signed) Rocio Echegaray

Rocio Echegaray Corporate Secretary



# MANAGEMENT INFORMATION CIRCULAR

as at the Record Date of Wednesday, May 18, 2022 and in Canadian dollars (except as otherwise indicated)

#### PERSONS MAKING THIS SOLICITATION OF PROXIES

This Management Information Circular (the "Circular") is furnished in connection with the solicitation by the management of EMX Royalty Corporation (the "Company") of proxies ("Proxies") from registered holders and voting instruction forms ("VIFs") from the beneficial holders ("Shareholders") of the Company's common shares ("Shares") in respect of the annual general meeting of Shareholders (the "Meeting") to be held on the date and time for the purposes set forth in the accompanying Notice of Annual General Meeting of Shareholders (the "Notice of Meeting").

Although it is expected that the solicitation of Proxies and VIFs will be primarily by mail, Proxies and VIFs may also be solicited personally or by telephone, facsimile, or other solicitation services. The costs of the solicitation of Proxies and VIFs will be borne by the Company.

None of the directors of the Company have informed the Company's management in writing that they intend to oppose the approval of any of the matters set out in the Notice of Meeting.

# **CONDUCT OF MEETING**

To mitigate risks to the health and safety of our communities, Shareholders, and other stakeholders related to the COVID-19 pandemic, the Company is conducting the Meeting by telephone conference. Registered Shareholders and validly appointed proxyholders may attend the Meeting by calling

North America: 1-877-385-4099 (Toll-Free in Canada and United States)

or

International: 1-403-232-0994 (Connection charges may apply)

All callers will be prompted to enter the following **Participant Access Code: 3507562#** upon entering either of the teleconference dial-in numbers.

#### **GENERAL PROXY INFORMATION**

# **Notice and Access**

In accordance with National Instrument 54-101 *Communication with Beneficial Owners of Securities of a Reporting Issuer* of the Canadian securities administrators ("**NI 54-101**"), the Company has sent the Notice of Meeting and the Proxy or VIF, but not this Circular, directly to its Registered Shareholders (as defined below). Instead of mailing this Circular to Shareholders, the Company has posted the Circular on its website at <a href="https://www.EMXRoyalty.com">www.EMXRoyalty.com</a> pursuant to the "Notice and Access" procedures of NI 54-101. This Circular is also available under the Company's profile on SEDAR at <a href="https://www.sedar.com">www.sedar.com</a>. Shareholders may request a paper copy of this Circular be sent to them by contacting the Company as set out under "Additional Information" at the end of this Circular.

Pursuant to NI 54-101, arrangements have been made with brokerage houses and clearing agencies, custodians, nominees, fiduciaries, banks, trust companies, trustees and their agents, nominees and other intermediaries ("Intermediaries") to forward the Notice of Meeting and a VIF to the unregistered (beneficial) Shareholders whose Shares are held by Intermediaries if such Shareholders have consented to allow their addresses to be provided to the Company ("NOBOs"). The Company may reimburse the Intermediaries for reasonable fees and disbursements incurred by them in doing so.

The Company does not intend to pay Intermediaries to forward the Notice of Meeting and a VIF to those beneficial Shareholders that have refused to allow their address to be provided to the Company ("OBOs"). Accordingly, OBOs will not receive the Notice of Meeting and a VIF unless their respective Intermediaries assume the cost of forwarding such documents to them.

# **Registered Shareholders**

Only persons registered as Shareholders in the Company's Central Security Register maintained by its registrar and transfer agent ("Registered Shareholders") or duly appointed proxyholders of Registered Shareholders ("Proxyholders") will be recognized or may make motions or vote at the Meeting.

#### **Beneficial Shareholders**

The information set forth in this section is of significant importance as many Shareholders do not hold Shares in their own name.

If Shares are listed in an account statement provided to a Shareholder (a "Beneficial Shareholder") by a broker, those Shares, in all likelihood, will <u>not</u> be registered in the Shareholder's name. It is more likely that such Shares will be registered under the name of an Intermediary. Shares held by Intermediaries on behalf of a broker's client can only be voted (for or against resolutions) at the direction of the Beneficial Shareholder. Without specific instructions, Intermediaries are prohibited from voting Shares for the Beneficial Shareholders. Therefore, each Beneficial Shareholder should ensure that voting instructions are communicated to the appropriate party well in advance of the Meeting.

As provided for NI 54-101, the Company has elected to obtain a list of its NOBOs from Intermediaries and deliver proxy-related materials directly to its NOBOs. As a result, NOBOs can expect to receive a scannable VIF instead of a Proxy. A VIF enables a Shareholder to provide instructions to the registered holder of its Shares as to how those Shares are to be voted at the Meeting and allows the Registered Shareholder of those Shares to provide a Proxy voting the Shares in accordance with those instructions. VIFs should be completed and returned in accordance with its instructions. As indicated in the VIF, Internet voting is also allowed. The results of the VIFs received from NOBOs will be tabulated and appropriate instructions respecting voting of Shares to be represented at the Meeting will be provided to the Registered Shareholders.

The forms of VIF requesting voting instructions supplied to Beneficial Shareholders are substantially similar to the Proxy provided directly to the Registered Shareholders by the Company, however, their purpose is limited to instructing the Registered Shareholder how to vote on behalf of the Beneficial Shareholder. A VIF has its own return instructions, which should be carefully followed by Beneficial Shareholders to ensure their Shares are voted at the Meeting.

Most brokers now delegate responsibility for obtaining voting instructions from OBOs to Broadridge Investor Communications in Canada and the United States of America. Broadridge prepares a machine-readable VIF, mails the VIF and other proxy materials for the Meeting to OBOs and asks them to return the VIF to Broadridge. It then tabulates the results of all instructions received and provides appropriate instructions respecting the voting of Shares to be represented at the Meeting.

A Beneficial Shareholder may use their VIF to vote their own Shares directly at the Meeting if the Beneficial Shareholder inserts their own name as the name of the person to represent them at the Meeting. The VIF must be returned to Computershare, Broadridge or other Intermediary that provided the VIF well in advance of the Meeting to have the Shares voted. Beneficial Shareholders should carefully follow the instructions set out in the VIF including those regarding when and where the VIF is to be delivered.

Shareholders with any questions respecting the voting of Shares held through a broker or other Intermediary should contact that broker or other Intermediary for assistance.

#### **United States Shareholders**

This solicitation of Proxies and VIFs and the transactions contemplated in this Circular involve securities of an issuer incorporated and located in the province of British Columbia, Canada and are being effected in accordance with the corporate and securities laws of British Columbia. The proxy solicitation rules under the United States Securities Exchange Act of 1934, as amended, are not applicable to the Company or this solicitation. Shareholders should be aware that disclosure and proxy solicitation requirements under the securities laws of British Columbia differ from the disclosure and proxy solicitation requirements under United States securities laws.

The enforcement by Shareholders of civil liabilities under United States federal securities laws may be affected adversely by the fact that the Company is incorporated under the *Business Corporations Act* (British Columbia), some of its directors and its executive officers are residents of Canada and a substantial portion of its assets and the assets of such persons are located outside the United States. Shareholders may not be able to sue a foreign corporation or its officers or directors in a foreign court for violations of United States federal securities laws. It may be difficult to compel a foreign corporation and its officers and directors to subject themselves to a judgment by a United States court.

# Appointment of Proxyholders and Completion and Revocation of Proxies and VIFs

Since only Registered Shareholders and Proxyholders will be recognized or may make motions or vote at the Meeting, Shareholders may wish to appoint Proxyholders to represent them at the Meeting as follows.

The persons named (the "Management Designees") in the Proxy or VIF have been selected by the Company's board of directors (the "Board") and have agreed to represent, as Proxyholder, the Shareholders appointing them.

A Shareholder has the right to designate a person (who need not be a Shareholder and, for a VIF, can be the appointing Shareholder) other than the Management Designees as their Proxyholder to represent them at the Meeting. Such right may be exercised by inserting in the space provided for that purpose on the Proxy or VIF the name of the person to be designated and by deleting therefrom the names of the Management Designees or, if the Shareholder is a Registered Shareholder, by completing another proper form of Proxy and delivering the Proxy or VIF in accordance with its instructions. Such Shareholder should notify the nominee of the appointment, obtain the nominee's consent to act as Proxyholder and provide instructions on how their Shares are to be voted. The nominee should bring personal identification with them to the Meeting.

A Shareholder may indicate the manner in which the Proxyholders are to vote on behalf of the Shareholder, if a poll is held, by marking an "X" in the appropriate space of the Proxy. If both spaces are left blank, the Proxy will be voted as recommended by management for any matter requiring a "For" or "Against" vote, and in favour of the matter for any matter requiring a "For" or "Withhold" vote.

The Proxy, when properly signed, confers discretionary authority with respect to amendments or variations to the matters identified in the Notice of Meeting. As of the date of this Circular, the Company's management is not aware that any amendments or variations are to be presented at the Meeting. If any amendments or variations to such matters should properly come before the Meeting, the Proxies hereby solicited will be voted as recommended by management.

To be valid, the Proxy or VIF must be dated and executed by the Shareholder or an attorney authorized in writing, with proof of such authorization attached (where an attorney executed the Proxy or VIF). The completed Proxy or VIF must then be returned in accordance with its instructions. Proxies (but not VIFs, unless the VIF has Computershare's name and address on the top right corner of the first page) and proof of authorization can also be delivered to the Company's transfer agent:

# **Computershare Investor Services Inc. (Attn: Proxy Department)**

**Fax:** 1-866-249-7775 (within North America)

(+1) 416-263-9524 (outside North America)

Mail: 8<sup>th</sup> Floor, 100 University Avenue, Toronto, Ontario M5J 2Y1, Canada

(toll-free information line: 1-800-564-6253)

Courier: 3<sup>rd</sup> Floor, 510 Burrard Street, Vancouver, British Columbia V6C 3B9, Canada

at least forty-eight (48) hours, excluding Saturdays, Sundays and holidays, before the Meeting or any adjournment thereof. Proxies and VIFs received after that time may be accepted or rejected by the Chairman of the Meeting at the Chairman's discretion, and the Chairman is under no obligation to accept or reject late Proxies.

A Proxy may be revoked by a Shareholder depositing an instrument in writing (which includes a Proxy bearing a later date) executed by the Shareholder or by their authorized attorney in writing, or, if the Shareholder is a corporation, under its corporate seal by an officer or attorney thereof duly authorized, to:

**Computershare**: As set out above

or the Company: EMX Royalty Corporation

Attn: Rocio Echegaray

*Mail*: Suite 501, 543 Granville Street

Vancouver, British Columbia, V6C 1X8

Canada

*Fax*: (+1) 604-688-1157

or the Registered Northwest Law Group

office: Attn: Michael F. Provenzano

Mail: Suite 704, Box 35

595 Howe Street

Vancouver, British Columbia, V6C 2T5

Canada

*Fax*: 1-866-687-5792

at any time up to and including the last business day preceding the date of the Meeting, or any adjournment thereof, or by depositing the instrument in writing with the Chairman of such Meeting, prior to the

commencement of the Meeting or any adjournment thereof. VIFs may only be revoked in accordance with their specific instructions.

# Voting

The Meeting will be conducted by a teleconference. Shareholders will not be able to attend the Meeting in person. Only Registered Shareholders and duly appointed Proxyholders can virtually attend, make motions and vote at the Meeting.

At the Meeting, each Registered Shareholder and each Proxyholder representing a registered or unregistered Shareholder will have one vote, unless a poll is required (if the number of Shares represented by Proxies and VIFs that are to be voted against a motion is greater than 5% of the votes that could be cast at the Meeting) or requested by a Shareholder, Proxyholder or the Chairman of the Meeting, whereupon each such Shareholder and Proxyholder is entitled to one vote for each Share held or represented, respectively.

To approve a motion proposed at the Meeting a majority of greater than 50% of the votes cast will be required (an "ordinary resolution") unless the motion requires a "special resolution" in which case a majority of 66-2/3% of the votes cast will be required.

#### **RECORD DATE AND QUORUM**

The Board has fixed the record date for the Meeting as the close of business on Wednesday, May 18, 2022 (the "Record Date"). Shareholders of record as of the Record Date are entitled to receive notice of the Meeting and to vote their Shares at the Meeting.

The Company's Articles provide that the quorum for the transaction of business at any meeting of Shareholders is two Shareholders present in person or represented by Proxy.

# **VOTING SHARES AND PRINCIPAL HOLDERS THEREOF**

The Company is authorized to issue an unlimited number of Shares, which are the only securities entitled to be voted at the Meeting. As of the Record Date, the Company had 109,383,127 Shares issued and outstanding. Shareholders are entitled to one vote for each Share held.

To the knowledge of the Company's directors and executive officers, no one beneficially owned or exercised control or direction over, directly or indirectly, voting securities carrying 10% or more of the voting rights attached to the Shares as of the Record Date except as indicated below:

Name	Number of Shares Owned or Controlled on the Record Date	Percentage of Outstanding Shares
Paul H. Stephens	11,340,450	10.367%

#### STATEMENT OF EXECUTIVE COMPENSATION

Unless otherwise noted the following information is for the Company's last completed financial year ended December 31, 2021, and, since the Company has subsidiaries, is prepared on a consolidated basis.

#### **Named Executive Officers**

For the purposes of this Circular, a Named Executive Officer ("NEO") means each of the following individuals during the most recently completed financial year:

- (a) the Company's chief executive officer ("CEO");
- (b) the Company's chief financial officer ("CFO"); and
- (c) each of the Company's three most highly compensated executive officers, or individuals acting in a similar capacity, other than the CEO and CFO, if their individual total compensation (excluding the value of any pension) was more than \$150,000 for that financial year.

#### **Compensation Discussion and Analysis**

The Compensation Committee of the Board is responsible for ensuring that the Company has appropriate procedures for reviewing executive compensation and making recommendations to the Board with respect to the compensation of the Company's executive officers. The Compensation Committee seeks to ensure that total compensation paid to all executive officers is fair and reasonable and is consistent with the Company's compensation philosophy.

The Compensation Committee is also responsible for recommending compensation for the directors, stock options grants to the directors, officers, employees, and consultants pursuant to the Company's Stock Option Plan (the "**Option Plan**") and issuances of Shares to directors and officers pursuant to the Company's Restricted Share Unit ("**RSU**") Plan (the "**RSU Plan**").

# Compensation Committee

The Compensation Committee is composed of Brian K. Levet (Chairman), Brian E. Bayley and Henrik K. B. Lundin, each of whom the Board has determined is independent (outside and non-management). The Board is satisfied that the composition of the Compensation Committee ensures an objective process for determining compensation. Each of the members of the Compensation Committee has skills and direct experience relevant to his responsibilities as a member of the Compensation Committee as follows:

<u>Brian K. Levet</u>: has over 36 years of diversified executive and management experience in mineral exploration, project start-up and mine development and operation. Mr. Levet held various executive and management positions at Newmont Mining Corporation from 1983 to December 2010. Before Newmont, Mr. Levet started out with Rio Tinto Rhodesia and Zimbabwe Iron and Steel Corporation after earning a B.Sc. in Geology from the University of London (Derby College of Technology). He is recognized within the mining industry for exploration expertise and team leadership that resulted in a number of major discoveries, including the Batu Hijau and Elang copper-gold deposits in Indonesia, the North Lanut gold deposit in North Sualwesi, Indonesia, and the McPhillamys gold deposit in New South Wales, Australia.

<u>Brian E. Bayley</u>: is Executive Chairman of Earlston Investments Corp., a private merchant bank. Mr. Bayley is knowledgeable in areas of asset backed lending, corporate restructuring, natural resources and real estate. From June 2003 to July 2013, Mr. Bayley held various positions including CEO and President and director of Quest Capital Corp., a predecessor corporation to Sprott Resource Lending Corp. (a publicly traded resource

lending corporation). Prior to his positions with Quest Capital Corp., Mr. Bayley worked with the Vancouver Stock Exchange (now the TSX Venture Exchange (the "TSX-V")). Mr. Bayley has held active senior management positions in both private and public natural resource companies. He has over 34 years of public issuer experience both as a director and officer and continues to serve as a director and officer for several private and public companies. Mr. Bayley holds an MBA from Queen's University.

<u>Henrik Lundin</u>: has considerable global experience in the natural resource sector. He has strong understanding of the technical and business side of the oil and gas industry. Formerly, Mr. Lundin held the position of COO of TAG Oil Ltd and was responsible for the global operations of TAG Oil and lead the farm-in / farm-out processes in Australia and New Zealand. Mr. Lundin has a B.Sc. (Petroleum Engineering) degree from the Colorado School of Mines in Golden, Colorado.

# Compensation Decision-Making Process

The Company's compensation program design and decision-making process involves the CEO and executive team members, the Compensation Committee and the Board, with the benefit of advice from the Compensation Committee's independent executive compensation experts.

As outlined in the flowchart below, the Compensation Committee makes recommendations with respect to executive compensation to the Board. In doing so, the Compensation Committee seeks advice from independent executive compensation experts, as well as soliciting input from other Board members and the Company's executive team.

#### **CEO & Executive Team**

- Reviews and analyzes current compensation strategy.
- Reviews input from the independent executive compensation experts provided to the Compensation Committee.
- Provides recommendations regarding compensation strategies and compensation, including a review by the CEO of performance and compensation of other executives.
- Assists the Compensation Committee in discharging its duties by:
  - Proposing near-term corporate objectives and associated targets as part of the Company's short-term incentives and determining achievements relative to such objectives.
  - Proposing changes to the Company's longterm equity-based compensation programs.

#### **Compensation Committee**

- Reviews, assesses, and makes recommendations to the Board with respect to compensation-related matters, including:
  - The compensation philosophy, strategy, policies, and programs to ensure continued alignment with the Company's strategic objectives, shareholders and peer group.
  - The goals and objectives of the CEO and their compensation levels based on the Compensation Committee's evaluation of their performance relative to such goals and objectives.
  - The compensation of other executives of the Company based on recommendations from the CEO.

#### **Board of Directors**

- Reviews recommendations from the Compensation Committee.
- Considers the Company's objectives, strategy, peer group and other relevant factors.
- Approves compensation philosophy, strategy, policies and programs, incentive compensation plans, corporate objectives, executive compensation, independent director compensation and related matters.



# Independent Executive Compensation Experts

- Provides the Compensation Committee with independent advice on compensation-related matters, including:
  - o Compensation philosophy and strategy.
  - Development of a peer group of companies that reflects the Company's current size and stage of development.
  - Executive and independent director compensation levels relative to the peer group.
  - Industry practices regarding short-term and long-term incentive compensation programs.
  - Review and advise on managementprepared materials and recommendations.
  - Compensation governance matters, including providing guidance on best practices in the governance of compensation and related trends in the mining industry.

See *Independent Compensation Advisor* below for additional details.

- The compensation of independent directors.
- The compensation disclosure in the Company's information circular.
- Compensation governance matters and best practices.
- Considers comparative data, benchmarking and the advice of its independent compensation advisor.
- Administers and interprets the Company's long-term equity-based compensation plans.
- Assesses and provides oversight to the executive team regarding material risks relating to the Company's compensation programs.



In making its recommendations, the Compensation Committee is guided by competitive market practice for companies at the Company's size and stage of development but is driven by the Company's particular circumstances and what the Compensation Committee concludes is appropriate for the Company's executive group in light of the applicable risks and competitive employment environment.

# Independent Compensation Advisor

In November 2016, the Compensation Committee retained Lane Caputo Compensation Inc. as an independent compensation advisor to review and make recommendations regarding the Company's compensation arrangements for its executive team and non-executive directors and to recommend required changes to align pay elements and strategy with both current market practices and the Company's business strategy. The report containing Lane Caputo's recommendations was used by the Compensation Committee to guide and assist it in establishing short- term equity incentive and long-term equity incentive programs ("STIP" and "LTIP") and compensation levels.

In 2019, Lane Caputo assisted the Compensation Committee with assessing and modifying the Company's variable pay programs.

In 2020, as part of the Company's regular compensation review process, Lane Caputo reviewed the Company's compensation program for continued alignment with current market practices, the Company's business strategy and Shareholder return.

In addition to the regular review of the Company's compensation program for continued alignment with current market practices, the Company's business strategy and Shareholder return in 2021, Lane Caputo provided the Compensation Committee with an assessment of the Company's approach to risk within its executive compensation program. This assessment included a review of the Company's compensation and governance policies used to mitigate risk and a detailed sensitivity analysis of potential payouts from the Company's incentive programs.

Lane Caputo also provides ongoing support to the Compensation Committee in the assessment of corporate performance as it relates to the vesting of RSU awards.

The fees charged by Lane Caputo during the Company's 2021 and 2020 financial years were as follows:

Nature of Fee	2021	2020
Executive Compensation-Related Fees	\$49,611	\$37,516
All Other Fees	Nil	Nil

# Compensation Governance and Risk Management

Under the direction of the Board, the Compensation Committee evaluates the potential risks associated with Company's compensation policies and practices. As part of its mandate in 2021, Lane Caputo provided the Compensation Committee with an assessment of the Company's approach to risk within its executive compensation program that included a review of the Company's compensation and governance policies used to mitigate risk and a detailed sensitivity analysis of potential payouts from the Company's incentive programs. The Compensation Committee has not identified any risks arising from the Company's compensation policies and practices which would have a material adverse effect on the Company.

As outlined below in "Compensation Philosophy and Objectives", the Compensation Committee evaluates and recommends to the Board compensation strategies which align each NEO's goals with those of the Shareholders and other stakeholders to ensure the Company's short-term and long-term goals are met without exposing the Company to unnecessary risk. The Compensation Committee considers a mix of base salary, short term incentives and long-term incentives to attract high caliber executives sufficient to encourage behaviour that leads to creation of long-term value while limiting incentives that might promote inappropriate risk-taking.

As part of the annual review of the compensation packages of the Company's NEOs, the Compensation Committee identifies, and if necessary, changes, strategies to mitigate risks. The Committee considers several factors as part of this review including retention of key employees, competitive salaries within the context of peer companies, short term incentives linked to specific goals as discussed below and long-term incentives (stock options and RSUs) which link executive pay to real value creation and long-term share appreciation.

# Minimum Share Ownership Guidelines

To further align the interests of executives with those of Shareholders, on May 14, 2021 the Board adopted the Share Ownership Policy that outlines the following minimum share ownership guidelines to which the Company's NEOs are subject:

Principal Position	Minimum Share Ownership Guideline		
President & CEO	3x Base Salary		
Other NEOs	1x Base Salary		

For the purposes of this policy, the value of the Shares held by an NEO is determined based on the closing price of the Shares on the TSX-V on January 2<sup>nd</sup> of the current calendar year. NEOs have three years from the later of the effective date of the policy or the date they assumed such role with the Company to satisfy the minimum ownership requirements and must subsequently continue to satisfy such requirements for the duration of their tenure as NEOs.

While compliance with the Share Ownership Policy will be first determined on May 14, 2024, all of the NEOs are currently in compliance.

#### Compensation Hedging

No NEO or director is permitted to purchase financial instruments, including prepaid variable forward contracts, equity swaps, collars, or units of exchange funds, designed to hedge or offset a decrease in market value of equity securities granted as compensation or held, directly or indirectly, by the NEO or director.

# Incentive Compensation Clawback Policy

The Board has adopted the Incentive Compensation Clawback Policy which provides for the full or partial forfeiture and recoupment of performance-based compensation awarded and outstanding or paid to an NEO subsequent to a material restatement of previously issued financial statements of the Company, required by applicable securities laws and directly resulting or arising from the negligence, fraud or willful misconduct of any such NEO, the result of which is that any performance-based compensation provided to any such executive officer would have been a lower amount had it been calculated based on such restated results. For the purposes of this policy, performance-based compensation includes incentive compensation awarded or paid in any form, including cash or equity-based, whether vested or unvested. This policy applies to all performance-based compensation awards issued to any executive at the Vice-President level or above (including each NEO).

#### Compensation Philosophy and Objectives

The philosophy used by and the objectives of the Compensation Committee and the Board in determining compensation is that the compensation should:

- (i) assist the Company in attracting and retaining high caliber executives;
- (ii) align the interests of executives with those of the Shareholders;
- (iii) reflect the executive's performance, expertise, responsibilities and length of service to the Company; and
- (iv) reflect the Company's current state of development, performance and financial status.

# Elements of the Compensation Program & Competitive Positioning

The compensation of the Company's NEOs is comprised primarily of:

- (i) base salary;
- (ii) annual short-term incentives in the form of cash bonuses based on quantifiable corporate and personal goals and objectives that are tied to the overall success of the Company and that are closely aligned with the Company's business;
- (iii) long-term incentives in the form of stock grants, RSU grants under the RSU Plan and stock option grants under the Option Plan are recommended by the Compensation Committee and approved by the Board; and
- (iv) benefits related to health and retirement savings plans, such as United States 401(k) retirement plans.

Given the foregoing philosophy and the skillsets required to execute the Company's complex business strategy, the Company has adopted a compensation program whereby NEOs' base salaries are targeted at the 75<sup>th</sup>

percentile of the peer group. The Company may choose to pay above or below target levels to reflect each incumbent's relative experience or performance versus the market or to reflect competitive market pressures for a given skill set.

Incentives have been established to maintain total cash compensation (salary and bonus) at the 75<sup>th</sup> percentile of the market when performance is at target levels with sufficient leverage to achieve top quartile levels of cash compensation for high levels of corporate and individual performance. In an effort to manage cash flow and provide additional Shareholder alignment, the Company may consider paying annual incentives in RSUs, rather than cash.

The number of stock options and RSUs granted annually to each executive position is targeted at median levels in the peer group and should be sufficient, when combined with each executive's other elements of compensation, to allow total direct compensation to achieve upper quartile positioning only in the case of superior share price performance.

As part of its mandate in 2016, Lane Caputo developed a peer group of mining companies against which it benchmarked the compensation competitiveness of the Company's executive team members and non-executive directors. That peer group was updated as part of the 2021 compensation review process to reflect the Company's current business strategy, size and stage of development. The 20 companies in the updated peer group developed for the most recent review were:

Altius Minerals Corp. Integra Resources Corp. Nova Royalty Corp.

Anglo Pacific Group plc Josemaria Resources Inc. Probe Metals Inc.

Corvus Gold Inc. Liberty Gold Corp. Regulus Resources Inc.

Elemental Royalties Corp. Marathon Gold Corp. Sabina Gold & Silver Corp.

Fury Gold Mines Ltd. Maverix Metals Inc. Vox Royalty Corp.

Gold Royalty Corp. Metalla Royalty & Streaming Ltd. Wallbridge Mining Company Ltd.

Gold Standard Ventures Corp. Nomad Royalty Corp.

While this peer group provides a proxy for the broader marketplace in which the Company competes for executive talent, the Company's relatively unique business model, an analysis of the nine royalty and streaming companies in the peer group, the most directly relevant comparators to the Company, provided additional context for the compensation practices of royalty and streaming companies against the peer group and the broader mining industry.

#### Elements of Compensation

The Company's compensation program consists primarily of base salary, short-term incentives and long-term incentives. The following table summarizes the compensation elements, the earning criteria and the outcome received by the NEO:

Element of Compensation	Type of Compensation	Pay Elements	Performance Criteria	Performance Period
Base Salary	Fixed	Cash	Individual contribution and competencies and prior relevant experience	Annual
Short-Term Incentives	Variable	Cash, RSUs	Achievement of annual financial and operational objectives	Annual
Long-Term Incentives	Variable	Stock Options, RSUs	Passage of time and performance the achievement of long-term financial, operational, and share price objectives	Five years (Stock Options) Three years (RSUs)

Compensation Committee Decisions for 2021

# (i) Base Salary

Salary levels for all NEOs have not changed since 2017, at which time David M. Cole, CEO, voluntarily decreased his annual cash salary from US\$ 400,000 to US\$ 325,000.

# (ii) Annual and Short-Term Incentives

In 2020, a structured incentive program based on quantifiable corporate and personal goals and objectives that are tied to the overall success of the Company and closely aligned with the Company's business strategy was established. The Compensation Committee and the NEOs and other executive officers developed meaningful, yet attainable, targets for several key performance indicators, measured over a one year period.

The Compensation Committee met in March 2022 to assess the Company's performance relative to such performance measures based upon financial and operating results for the year ended December 31, 2021. The results of that assessment are as follows:

Key Performance Indicator		Weighting	Target Performance	Exceptional Performance	Actual Performance
ıal y	Exploration capital spent by partners	30%	US\$15 million	US\$20 million	US\$23.2 million
Operational Efficiency	Ongoing partnership agreements	15%	16	21	19
O <sub>F</sub>	New partnership agreements	15%	20	25	25
Operational Effectiveness	Use the Company's influence to progress optimisation of the Rawhide investment	10%	Exit 2021 with Life of Mine of two years	Exit 2021 with Life of Mine of three years	Not achieved

Key P	erformance Indicator	Weighting	Target Performance	Exceptional Performance	Actual Performance
Corporate Development	Identification of opportunities that meet the Company's investment criteria (with endorsement by the Board)	10%	Three opportunities negotiated and consummated	Five opportunities negotiated and consummated	Three opportunities negotiated and consummated
Financial Management	Revenue & Other Income	10%	CA\$7 million	CA\$10 million	CA\$12.4 million
Environmental, Social & Governance	Develop a sustainability strategy endorsed by the Board	10%	Implementatio n of ESG Initiatives	Draft ESG Framework	ESG Framework

Based on the scorecard outlined above, the Compensation Committee assessed the Company's overall corporate performance in 2021 at 162% of target. These performance results were applied to each executive's associated short-term incentive targets to determine their respective annual cash bonus:

Nama & Dringinal	Sho	rt-Term Incentive Targ	Actual Incentive	
Name & Principal Position	Minimum (% of Base Salary)	Target (% of Base Salary)	Maximum (% of Base Salary)	Earned (% of Base Salary)
David M. Cole President & CEO	0%	25%	35%	29%
Douglas L. Reed CFO	0%	15%	25%	20%
Michael D. Winn Executive Chairman	0%	25%	35%	29%
Christina Cepeliauskas CAO*	0%	15%	25%	20%

<sup>\*</sup> Chief Administrative Officer ("CAO")

# (iii) Long-term Incentives

In April 2021, the Compensation Committee recommended, and the Board approved, the settlement of the 2018 RSU Awards, the vesting of which were subject to following criteria:

• 50% of the RSU award was subject to the Company's Total Shareholder Return ("TSR") performance relative to the S&P / Global Gold Index; and

• 50% of the award was subject to the Company achieving cash flow neutrality in three years from January 1, 2018.

While the Company did not achieve cash flow neutrality during the performance period, the Company's TSR of 60% over the performance period positioned at the  $100^{th}$  percentile of the S&P / Global Gold Index constituents, resulting in the following awards vesting with plan participants:

Name and Principal Position	Target Number of RSUs granted	Performance factor	Number of RSUs Vested
David M. Cole, President & CEO	100,000	100%	100,000
Douglas L. Reed, CFO	N/A	100%	N/A
Michael D. Winn, Executive Chairman	N/A	100%	N/A
Christina Cepeliauskas, CAO	30,000	100%	30,000

To assist in the payment of associated income taxes, 70% of each award outlined above was settled by the issuance of Shares, with the remainder of the award settled by a cash payment equivalent to the closing value of 30% of the corresponding Shares on December 31, 2020.

In April 2021, the Compensation Committee recommended, and the Board approved, the following RSU awards:

Name and Principal Position	Number of RSUs awarded
David M. Cole, President & CEO	80,000
Douglas L. Reed, CFO	40,000
Michael D. Winn, Executive Chairman	60,000
Christina Cepeliauskas, CAO	30,000

For the RSUs to vest, the RSU holder must satisfy performance criteria set for each award by the Compensation Committee. For the 2021 awards, the performance criteria were as follows:

- 25% of the RSU award is subject to the Company's TSR performance relative to the S&P / Global Gold Index.
- 25% of the RSU award is subject to the Company's TSR performance relative to a group of 18 royalty and mining peers (the "TSR Peer Group") as follows:

Abitibi Royalties Inc.	Josemaria Resources Inc.	Polymet Mining Corp.
Altius Minerals Corp.	Maverix Metals Inc	Premier Gold Mines Ltd.
Anglo Pacific Group plc	Metalla Royalty & Streaming Ltd.	Sailfish Royalty Corp.
Corvus Gold Inc.	Nexa Resources SA	Sandfire Resources America Inc.
Hudbay Minerals Inc.	NGEx Minerals Ltd.	Strategic Metals Ltd.
Jervois Mining Ltd	Osisko Gold Royalties Ltd.	Trilogy Metals Inc.

• 50% of the RSU award is subject to the Company achieving cash flow of at least \$0.01 per share from operations.

The following payout multiple will apply to the 50% portion of each RSU award subject to the Company's relative TSR performance:

Below-median Performance (49<sup>th</sup> percentile): 0% of RSUs vest
 Median Performance (50<sup>th</sup> percentile): 100% of RSUs vest
 Upper Quartile Performance (75<sup>th</sup> percentile): 200% of RSUs vest

Linear interpolation will be applied to determine percentage RSU vesting for relative TSR performance between the performance achievement levels shown, with performance multiplier capped at 200% of target.

As seen from the payout multiplier schedule above, the Company's TSR must equal at least the median performance of the S&P / Global Gold Index and the TSR Peer Group for any value to vest with RSU holders. As the vesting of 50% of the RSUs awarded to the executive team is contingent upon relative TSR performance, executive rewards are tied heavily to Shareholder value creation. RSU awards vest at the end of the three-year performance measurement period (known as "cliff-vesting") to generate sufficient long-term incentive.

In April 2021, the Compensation Committee recommended, and the Board approved, the following stock option grants:

Name and Principal Position	Number of Shares issuable under stock options granted	Exercise Price (\$ per share)	Expiry Date
David M. Cole, President & CEO	150,000	4.11	May 6, 2026
Douglas L. Reed, CFO	70,000	4.11	May 6, 2026
Michael D. Winn, Executive Chairman	100,000	3.66	August 19, 2026
Christina Cepeliauskas, CAO	55,000	4.11	May 6, 2026

# **Summary Compensation Table**

The following table contains a summary of the compensation paid to the NEOs during the last three financial years.

					Non-equity incentive Plan compensation				
Name & Principal position	Year	Salary (\$)	Share- based Awards <sup>(4)</sup> (\$)	Option- based Awards (\$)	Annual Incentive Plans <sup>(5)</sup> (\$)	Long Term Incentive Plans (\$)	Pension Value (\$)	All Other Compensation (\$)	Total Compensation (\$)
David M. Cole	2021	407,388 <sup>(1)</sup>	483,600	290,557 <sup>(6)</sup>	118,142 <sup>(1)</sup>	Nil	14,541 <sup>(1)</sup>	Nil	1,153,027
President & CEO	2020	435,844 <sup>(2)</sup>	217,600	228,579 <sup>(7)</sup>	149,277 <sup>(2)</sup>	Nil	14,856 <sup>(2)</sup>	Nil	1,046,156
	2019	428,903 <sup>(3)</sup>	92,857	173,066 <sup>(8)</sup>	91,946 <sup>(3)</sup>	Nil	14,848	Nil	801,620
Douglas L. Reed	2021	200,000	241,800	135,593 <sup>(6)</sup>	40,000 <sup>(1)</sup>	Nil	Nil	Nil	536,793
CFO <sup>(12)</sup>	2020	150,000	108,800	107,567 <sup>(7)</sup>	51,093 <sup>(2)</sup>	Nil	Nil	Nil	417,460
	2019	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Michael D. Winn	2021	313,375 <sup>(1)(9)</sup>	362,700	148,390 <sup>(6)</sup>	90,879 <sup>(1)</sup>	Nil	Nil	Nil	794,443
Executive	2020	195,571 <sup>(2)</sup>	217,600	171,434 <sup>(7)</sup>	81,302 <sup>(2)</sup>	Nil	Nil	33,526 <sup>(2)</sup>	699,433
Chairman	2019	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

					Non-equity Plan com	incentive pensation			
Name & Principal position	Year	Salary (\$)	Share- based Awards <sup>(4)</sup> (\$)	Option- based Awards (\$)	Annual Incentive Plans <sup>(5)</sup> (\$)	Long Term Incentive Plans (\$)	Pension Value (\$)	All Other Compensation (\$)	Total Compensation (\$)
Christina	2021	130,000(10)	181,350	106,538 <sup>(6)</sup>	26,000 <sup>(1)</sup>	Nil	Nil	Nil	383,438
Cepeliauskas	2020	103,260	81,600	87,398 <sup>(7)</sup>	30,655 <sup>(2)</sup>	Nil	Nil	Nil	302,913
CAO <sup>(13)</sup>	2019	86,250 <sup>(11)</sup>	55,886	64,900 <sup>(8)</sup>	56,233 <sup>(3)</sup>	Nil	Nil	Nil	263,269

- (1) Paid in United States dollars and converted to Canadian dollars at the average rate for the year ended on December 31, 2021 at C\$1.2535 = US\$1.00
- (2) Paid in United States dollars and converted to Canadian dollars at the average rate for the year ended on December 31, 2020 at C\$1.3411 = US\$1.00
- (3) Paid in United States dollars and converted to Canadian dollars at the average rate for the year ended on December 31, 2019 at C\$1.3197 = US\$1.00
- (4) Certain Share-based compensation relates to a long-term RSU incentive plan and calculated based on RSUs awarded in the current year grant and represents the number of RSUs awarded but not yet vested. Actual RSUs vested may vary as each RSU entitles the holder to acquire, for nil cost, between zero and 1.75 Shares, subject to the achievement of certain performance conditions. Value disclosed is based on the International Financial Reporting Standards ("IFRS") requirements for calculating the estimated value to be vested over the three-year vesting period for financial statement presentation purposes.
- (5) Under the terms of the STIP, the cash bonus calculated based on targets for several key performance indicators, measured over a one year period, may be paid out in Shares.
- (6) The "grant date fair value" of options granted during the year ended December 31, 2021 was determined by using the Black-Scholes model, as described below, and the following weighted average assumptions: stock price \$4.11, exercise price \$4.11, an option life of 5 years, a risk-free interest rate of 0.91% and a volatility of 54.68%.
- (7) The "grant date fair value" of options granted during the year ended December 31, 2020 was determined by using the Black-Scholes model, as described below, and the following weighted average assumptions: stock price \$2.62 exercise price \$2.62, an option life of 5 years, a risk-free interest rate of 0.38% and a volatility of 61.54%.
- (8) The "grant date fair value" of options granted during the year ended December 31, 2019 was determined by using the Black-Scholes model, as described below, and the following weighted average assumptions: stock price \$1.70 exercise price \$1.70, an option life of 5 years, a risk-free interest rate of 1.33% and a volatility of 67.678%.
- (9) Compensation has been attributed to the Corporation on the basis of the work commitments to the Corporation being 75%.
- (10) Compensation has been attributed to the Corporation on the basis of the work commitments to the Corporation being 60%.
- (11) Pursuant to a Management Services Agreement between the Corporation and Seabord Services Corp., Christina Cepeliauskas' remuneration was paid by Seabord. The amounts disclosed include compensation paid by Seabord for services rendered to the Corporation as a CAO and previously as CFO. Such compensation has been attributed to the Corporation on the basis of the work commitments to the Corporation. See "Management Contracts" for a description of the material terms of the Management Services Agreement.
- (12) Douglas L. Reed was appointed CFO on July 1, 2020.
- (13) Christina Cepeliauskas was appointed CAO on July 2020. Prior thereto she was the CFO.

The Company has calculated the "grant date fair value" amounts in the "Option-based Awards" column using the Black-Scholes model, a mathematical valuation model that ascribes a value to a stock option based on a number of factors in valuing the option-based awards, including the exercise price of the options, the price of the underlying security on the date the option was granted, and assumptions with respect to the volatility of the price of the underlying security and the risk-free rate of return. Calculating the value of stock options using this methodology is very different from a simple "in-the-money" value calculation. Stock options that are well "out-of-the-money" can still have a significant "grant date fair value" based on a Black-Scholes valuation. Accordingly, caution must be exercised in comparing grant date fair value amounts with cash compensation or an "in-the-money" option value calculation. The total compensation shown in the last column is the total of the compensation of each NEO reported in the other columns. The value of the "in-the-money" options currently held by each NEO (based on share price less option exercise price) is set forth in the "Value of

Unexercised In-the-money Options" column of the "Outstanding Share-based and Option-based Awards held by NEOs" table below.

See "Employment and Consulting Agreements" for a description of the material terms of the employment and consulting agreements with the NEOs.

#### **Incentive Plan Awards**

Outstanding Share-Based and Option-Based Awards held by NEOs

The following table sets out, for each NEO, the incentive option-based and Share-based awards (in the form of RSUs) held as of December 31, 2021.

		Option-ba	sed Awards		Sh	are-based Awar	ds
Name	Number of Securities Underlying Unexercised options (vested- unvested)	Option Exercise price (\$ per share)	Option Expiration date (m/d/y)	Value of unexercised "in-the- money" options <sup>(1)</sup> (\$)	Number of shares or units of shares that have not vested <sup>(5)</sup> (#)	Market or payout value of Share-based awards that have not vested <sup>(1)</sup> (\$)	Market or payout value of shares vested but not paid out <sup>(1)</sup> (\$)
David M. Cole CEO	150,000 0 170,000 0 180,000 0 200,000 0 200,000 0	4.11 2.62 1.70 1.30 1.20	05/06/2026 06/10/2025 06/06/2024 7/10/2023 8/28/2022	0 30,600 198,000 300,000 320,000	80,000 <sup>(2)</sup> 80,000 <sup>(3)</sup> 100,000 <sup>(4)</sup> N/A N/A	224,000 224,000 210,000 N/A N/A	N/A N/A N/A N/A N/A
Douglas L. Reed CFO	70,000 0 80,000 0 30,000 0 30,000 0 30,000 0	4.11 2.62 1.70 1.30 1.20	05/06/2026 06/10/2025 06/06/2024 8/10/2023 8/28/2022	0 14,400 33,000 45,000 48,000	40,000 <sup>(2)</sup> 40,000 <sup>3)</sup> N/A N/A N/A	112,000 112,000 N/A N/A N/A	N/A N/A N/A N/A N/A
Michael D. Winn Executive Chairman	100,000 0 127,500 0 90,000 0 100,000 0	3.66 2.62 1.70 1.30 1.20	08/19/2026 6/10/2025 06/06/2024 8/10/2023 8/28/2022	0 22,950 99,000 150,000 160,000	60,000 <sup>(2)</sup> 80,000 <sup>3)</sup> N/A N/A N/A	168,000 224,000 N/A N/A N/A	N/A N/A N/A N/A N/A
Christina Cepeliauskas CAO	55,000 0 65,000 - 0 67,500 - 0 75,000 - 0	4.11 2.62 1.70 1.30 1.20	05/06/2026 06/10/2025 06/06/2024 8/10/2023 8/28/2022	0 11,700 74,250 112,500 120,000	30,000 <sup>(2)</sup> 30,000 <sup>3)</sup> 37,500 <sup>(4)</sup> N/A N/A	84,000 84,000 78,750 N/A N/A	N/A N/A N/A N/A

<sup>(1)</sup> The value of "in-the-money" options is the product of the number of Shares multiplied by the difference between the exercise price and the closing market price of the Shares on the financial year end. The closing price of the Shares on the TSX-V on December 31, 2021 was \$2.80 per share.

<sup>(2)</sup> RSUs granted under the RSU Plan on May 6, 2021. The vesting date and payout date for RSUs granted on May 6, 2021, is January 1, 2024, subject to performance criteria.

<sup>(3)</sup> RSUs granted under the RSU Plan on June 10, 2020. The vesting date and payout date for RSUs granted on June 10, 2020, is January 1, 2023, subject to performance criteria.

<sup>(4)</sup> RSUs granted under the RSU Plan on January 24, 2019. The vesting date and payout date for RSUs granted on January 24, 2019, is January 1, 2022, subject to performance criteria. Subsequent to December 31, 2021, based on performance criteria, 75% of the awarded' RSUs vested.

<sup>(5)</sup> Certain Share-based compensation relates to a long-term RSU incentive plan and calculated based on RSUs awarded in the current year grant and represents the number of RSUs awarded but not yet vested. Actual RSUs vested may vary as each

RSU entitles the holder to acquire, for nil cost, between zero and 1.75 Shares, subject to the achievement of certain performance conditions.

Value of Share-Based and Option-Based Awards Vested or Earned During the Year by NEOs

The following table sets forth, for each NEO, the values of all incentive plan award which vested or were earned during the last financial year ended December 31, 2021.

	Value vested	during the year	Value earned during the year
Name & Position	Option-based Share-based awards (3) (\$) (\$)		Non-equity incentive plan Compensation awards (\$)
David M. Cole CEO	290,557 <sup>(1)</sup>	394,824	Nil
Douglas L. Reed CFO	135,593 <sup>(1)</sup>	142,729	Nil
Michael D. Winn Executive Chairman	148,390 <sup>(2)</sup>	254,897	Nil
Christina Cepeliauskas CAO	106,538 <sup>(1)</sup>	148,060	Nil

- (1) The value of options vested during the year ended December 31, 2021 was determined by using the Black-Scholes model, as described above, and the following weighted average assumptions: stock price \$4.11, exercise price \$4.11, an option life of five years, a risk-free interest rate of 0.91% and a volatility of 54.68%.
- (2) The value of options vested during the year ended December 31, 2021 was determined by using the Black-Scholes model, as described above, and the following weighted average assumptions: stock price \$3.51, exercise price \$3.66, an option life of five years, a risk-free interest rate of 0.81% and a volatility of 49.91%.
- (3) Pursuant to the RSU Plan, the Company granted RSUs to officers, management, and consultants. All RSUs granted have defined performance criteria to be met before the issuance of Shares. The value disclosed is based on the IFRS requirements for calculating the estimated value to be vested over the three-year vesting period for financial statement presentation purposes. Actual RSUs vested may vary as each RSU entitles the holder to acquire, for nil cost, between zero and 1.75 Shares, subject to the achievement of certain performance conditions.

# **Employment and Consulting Agreements**

# Chief Executive Officer

The Company is a party to an employment agreement with David M. Cole, President and CEO of the Company, effective August 1, 2017. Under the agreement, Mr. Cole receives US\$ 325,000 per year. The agreement may be terminated by the Company without reason by written notice and a lump sum payment equal to 24 months of salary and benefits. Mr. Cole may terminate the agreement for any reason upon two months written notice to the Company during which time he will continue to receive his usual remuneration and benefits.

If Mr. Cole's agreement is terminated or his duties and responsibilities are materially changed within six months following a change in control of the Company, he is entitled to receive a lump sum payment equal to 24 months of his salary and benefits and all unvested stock options and stock grants.

# Other Named Executive Officers

The Company has not entered into written employment or consulting contracts with its other NEOs.

#### **Pension Plan Benefits**

For the officers and employees in the United States, the Company pays 4% of the annual salary each year to each officer's and employee's 401(k) retirement plan.

# **Termination and Change of Control Benefits**

Other than described above under "Employment and Consulting Agreements", the Company does not have written contracts with any of its NEOs respecting the resignation, retirement or other termination of employment resulting from a change of control.

# **Director Compensation**

The methodology used for determining the remuneration of directors is similar to that used for the remuneration of NEOs. Remuneration of committee chairs is determined based on their own merits and circumstances after being considered in light of prevailing economic conditions – both on a corporate level and on national and international levels – and industry norms for such remuneration. Levels of remuneration of directors, committee members and committee chairs are usually first informally discussed among the members of the Compensation Committee before being formally considered and approved by the Board.

In 2021, Board members were compensated for their services as directors through a combination of an annual fee and annual equity-based compensation in the form of options; independent directors are not compensated based on performance. Annual directors' fees are currently:

Principal Position	Annual Fee (\$)
Director (base)	36,000
Audit Committee Chair	10,000
Compensation Committee Chair	7,500
Corporate Governance and Nominating Committee Chair	5,000

The following table describes director compensation for non-executive directors for the year ended December 31, 2021.

		Awa	ırds				
Name	Fees <sup>(1)</sup> Earned (\$)	Share- based (\$)	Option- based <sup>(2)</sup> (\$)	Non-equity Incentive plan Compensation (\$)	Pension Value (\$)	All other Compensation (\$)	Total (\$)
Brian E. Bayley	38,500	0	89,034	0	0	0	127,534
Brian K. Levet	43,500	0	89,034	0	0	0	132,534
Sunny S. C. Lowe <sup>(3)</sup>	18,000	0	148,390	0	0	0	166,390
Henrik K. B. Lundin <sup>(4)</sup>	20,500	0	148,390	0	0	0	168,890

	Awards						
Name	Fees <sup>(1)</sup> Earned (\$)	Share- based (\$)	Option- based <sup>(2)</sup> (\$)	Non-equity Incentive plan Compensation (\$)	Pension Value (\$)	All other Compensation (\$)	Total (\$)
Larry M. Okada	46,000	0	89,034	0	0	0	135,034

- (1) Compensation paid as directors' fees.
- (2) The grant date fair value of options granted during the year ended December 31, 2021 was determined by using the Black-Scholes model, as described below, and the following weighted average assumptions: stock price \$3.51, exercise price \$3.66, an option life of five years, a risk-free interest rate of 0.81% and a volatility of 50%.
- (3) Sunny S. C. Lowe Joined the Board on June 30, 2021.
- (4) Henrik K. B. Lundin Joined the Board on June 30, 2021.

The Company has calculated the "grant date fair value" amounts in the "Option-based Awards" column using the Black-Scholes model, a mathematical valuation model that ascribes a value to a stock option based on a number of factors in valuing the option-based awards, including the exercise price of the options, the price of the underlying security on the date the option was granted, and assumptions with respect to the volatility of the price of the underlying security and the risk-free rate of return. Calculating the value of stock options using this methodology is very different from a simple "in-the-money" value calculation. Stock options that are well "out-of-the-money" can still have a significant "grant date fair value" based on a Black-Scholes valuation. Accordingly, caution must be exercised in comparing grant date fair value amounts with cash compensation or an "in-the-money" option value calculation. The total compensation shown in the last column is the total of the compensation of each director reported in the other columns. The value of the "in-the-money" options currently held by each director (based on share price less option exercise price) is set forth in the "Value of Unexercised in-the-money Options" column of the "Outstanding Share-based and Option-based Awards held by Directors" table below.

#### Minimum Share Ownership Guidelines

Under its Share Ownership Policy, the Company has adopted minimum share ownership guidelines that require non-executive directors to beneficially hold Shares equivalent to three times their annual director's fees.

For the purposes of this policy, the value of the Shares held by a non-executive director is determined based on the closing price of the Shares on the TSX-V on January 2<sup>nd</sup> of the current calendar year. Non-executive directors have three years from the later of the effective date of the policy or the date they assumed such role with the Company to satisfy the minimum ownership requirements and must subsequently continue to satisfy such requirements for the duration of their tenure as a non-executive director. Compliance with the Share Ownership Policy will be first determined on May 14, 2025.

# Outstanding Share-based and Option-based Awards held by Directors

The following table sets out, for each non-executive director, the option-based awards (incentive stock options to purchase Shares) and Share-based awards (RSUs) held as of December 31, 2021

			Sh	are-based Awa	rds		
Name	Number of Securities Underlying Unexercised options (vested- unvested)	Option Exercise Price (\$ per share)	Option Expiration Date (m/d/y)	Value of unexercised "in-the- money" options <sup>(1)</sup> (\$)	Number of shares or units of shares that have not vested (#)	Market or payout value of Share-based awards that have not vested (\$)	Market or payout value of shares vested but not paid out (\$)
Brian E. Bayley	60,000 – 0 65,000 – 0 67,500 – 0 75,000 – 0 75,000 – 0	3.66 2.62 1.70 1.30 1.20	08/19/2026 06/10/2025 06/06/2024 7/10/2023 8/28/2022	0 11,700 74,250 112,500 120,00	Nil	Nil	Nil
Brian K. Levet	60,000 - 0 65,000 - 0 67,500 - 0	3.66 2.62 1.70	08/19/2026 06/10/2025 06/06/2024	0 11,700 74,250	Nil	Nil	Nil
Sunny S. C. Lowe	100,000 – 0	3.66	08/19/2026	0	Nil	Nil	Nil
Henrik K. B. Lundin	100,000 – 0	3.66	08/19/2026	0	Nil	Nil	Nil
Larry M. Okada	60,000 – 0 65,000 – 0 67,500 – 0 75,000 – 0 75,000 – 0	3.66 2.62 1.70 1.30 1.20	08/19/2026 06/10/2025 06/06/2024 7/10/2023 8/28/2022	0 11,700 74,250 112,500 120,000	Nil	Nil	Nil

The value of "in-the-money" options is the product of the number of Shares multiplied by the difference between the exercise price and the closing market price of the Shares on the financial year end. Options which were not vested at the financial year end are not included in this value. The closing price of the Shares on the TSX-V on December 31, 2021 was \$2.80 per share.

Value of Share-Based and Option-Based Awards Vested or Earned During the Year by Directors

The following table sets forth, for each non-executive director, the values of all incentive plan awards which vested or were earned during the last financial year ended December 31, 2021.

	Value vested de	uring the year	Value earned during the year	
Name	Option-based Awards <sup>(1)</sup> (\$)	Share-based Awards <sup>(2)</sup> (\$)	Non-equity incentive plan Compensation (\$)	
Brian E. Bayley	89,034	0	Nil	
Brian K. Levet	89,034	0	Nil	
Sunny S. C. Lowe (3)	148,390	0	Nil	
Henrik K. B. Lundin <sup>(4)</sup>	148,390	0	Nil	
Larry M. Okada	89,034	0	Nil	

<sup>(1)</sup> The grant date fair value of options granted during the year ended December 31, 2021 was determined by using the Black-Scholes model, as described below, and the following weighted average assumptions: stock price – \$3.51, exercise price - \$3.66, an option life of five years, a risk-free interest rate of 0.81% and a volatility of 50%.

<sup>(2)</sup> The value of a Share-based award is the product of the number of Shares issuable on the vesting date multiplied by the closing market price of the Shares on the vesting date.

<sup>(3)</sup> Sunny S. C. Lowe Joined the Board on June 30, 2021.

<sup>(4)</sup> Henrik K. B. Lundin Joined the Board on June 30, 2021.

#### **Management Contracts**

Pursuant to a management service agreement dated February 13, 2014, as amended August 1, 2020, between the Company and Seabord Services Corp. of Suite 501, 543 Granville Street, Vancouver, British Columbia, the Company pays \$34,000 per month to Seabord in consideration of Seabord providing the services of the CFO, CAO, accounting and administration staff and office space to the Company.

Seabord is a private corporation partially owned by Douglas Reed, CFO, and Michael D. Winn, Executive Chairman.

# **Stock Option Plan**

The Board established the Option Plan to attract and motivate the directors, officers and employees of the Company (and any of its subsidiaries), employees of any management corporation and consultants to the Company (collectively the "**Optionees**") and thereby advance the Company's interests by providing them an opportunity to acquire an equity interest in the Company through the exercise of stock options granted to them under the Option Plan.

Pursuant to the Option Plan, the Board, based on the recommendation of the Compensation Committee, may grant options to Optionees in consideration of them providing their services to the Company or a subsidiary. The number of Shares subject to each option is determined by the Board within the guidelines established by the Option Plan. The options enable the Optionees to purchase Shares at a price fixed pursuant to such guidelines. The options are exercisable by the Optionee giving the Company notice and payment of the exercise price for the number of Shares to be acquired.

The Option Plan authorizes the Board to grant stock options to the Optionees on the following terms:

- 1. The number of Shares available for issuance pursuant to outstanding options cannot exceed an aggregate of 10% of the outstanding Shares unless disinterested Shareholder approval has been obtained (such approval has not been obtained nor is it being sought at the Meeting).
- 2. The number of Shares issuable upon the exercise of options granted under the Option Plan during a 12 month period cannot exceed:
  - (a) 5% of the outstanding Shares by one Optionee unless disinterested Shareholder approval has been obtained (such approval has not been obtained nor is it being sought);
  - (b) 2% of the outstanding Shares, if the Optionee is a consultant; and
  - (c) 2% of the outstanding Shares by all Optionees providing investor relations services.
- 3. Unless the Option Plan has been approved by disinterested Shareholders (such approval has not been obtained nor is it being sought at the Meeting), options granted under the Option Plan, together with all of the Company's previously established and outstanding stock options, stock option plans, employee stock purchase plans or any other compensation or incentive mechanisms involving the issuance or potential issuance of Shares, shall not result, at any time, in:
  - (a) the number of Shares reserved for issuance pursuant to stock options granted to insiders exceeding 10% of the outstanding Shares at the time of granting; and

- (b) the grant to insiders, within a 12 month period, of options to purchase that number of Shares exceeding 10% of the outstanding Shares.
- 4. The exercise price of the options cannot be set at less than the greater of \$0.10 per Share and the closing trading price of the Shares on the day before the granting of the stock options. If the Optionee is subject to the tax laws of the United States of America and owns (determined in accordance with such laws) greater than 10% of the Shares, the exercise price shall be at least 110% of the price established as aforesaid.
- 5. The options may be exercisable for up to 10 years. If, however, an option expires during, or within five business days after, a trading black-out period imposed by the Company to restrict trades in the Company's securities then, notwithstanding any other provision of the Option Plan, the option shall expire 10 business days after the trading black-out period is lifted by the Company.
- 6. There are not any vesting requirements unless the Optionee is providing investor relations services to the Company, in which case the options must vest over at least 12 months with no more than one-quarter vesting in any three month period commencing not less than three months after granting. The Board may, however, impose additional vesting requirements and, subject to obtaining any required approval from the TSX-V and NYSE American, may authorize all unvested options to vest immediately. If there is a potential "change of control" of the Company due to a take-over bid being made for the Company or a similar event, all unvested options, subject to obtaining any required approval from the TSX-V and NYSE American, shall vest immediately.
- 7. The options can only be exercised by the Optionee (to the extent they have already vested) for so long as the Optionee is a director, officer or employee of, or consultant to, the Company or any subsidiary or is an employee of the Company's management corporation and within a period thereafter not exceeding the earlier of:
  - (a) the original expiry date;
  - (b) 90 days (or such longer period not exceeding the first anniversary of such cessation as the Board may determine) after ceasing to be a director, officer or employee of, or consultant to, the Company at the request of the Board or for the benefit of another director or officer unless the Optionee is subject to the tax laws of the United States of America, in which case the option will terminate on the earlier of the 90<sup>th</sup> day and the third month after the Optionee ceased to be an officer or employee; and
  - (c) if the Optionee dies, within one year from the Optionee's death.

If the Optionee is terminated "for cause", involuntarily removed or resigns (other than at the request of the Board or for the benefit of another director or officer) from any such positions, the option will terminate at the same time or such later date not exceeding the first anniversary of such cessation as may be reasonably determined by the Board.

- 8. All Shares issued upon the exercise of an option granted to a director, officer, promoter or significant shareholder (a person holding more than 10% of the outstanding Shares and who has elected or appointed or has the right to elect or appoint one or more directors or officers) shall be subject to a four month hold period from the time the option was granted.
- 9. The options are not assignable except to a wholly-owned holding corporation. If the option qualifies as an "incentive stock option" under the United States Internal Revenue Code, the option is not assignable to a holding corporation.

- 10. No financial assistance is available to Optionees under the Option Plan.
- 11. Any amendments to the Option Plan or outstanding stock options are subject to the approval of the TSX-V and NYSE American and, if required by either exchange or the Option Plan, of the Shareholders, possibly with only disinterested Shareholders being entitled to vote. Disinterested Shareholder approval must be obtained for the reduction of the exercise price of options (including the cancellation and re-issuance of options within a one year period so as to effectively reduce the exercise price) of options held by insiders or the extension of the exercise period of options held by insiders except where the Company has imposed a trading black-out. The amendment to an outstanding stock option will also require the consent of the Optionee.
- 12. Any reductions in the exercise price or extension of the exercise period are subject to the approval of the TSX-V and, for insiders or if required by the TSX-V or the Option Plan, of the Shareholders, possibly with only disinterested Shareholders being entitled to vote.
- 13. The Option Plan provides that Shareholder approval is required to amend the Option Plan to:
  - (a) increase the number of Shares reserved for issuance under the Option Plan (including a change from a fixed maximum number of Shares to a fixed maximum percentage of Shares); or
  - (b) change the manner of determining the exercise price if the exercise price would be less than the market price of the Shares on the date of grant under the new manner of exercise price determination.
- 14. Subject to the restrictions in the preceding paragraph, the Board may, in its discretion, and without obtaining Shareholder approval, amend, suspend or discontinue the Option Plan and, with the consent of adversely affected option holders, amend or discontinue any options granted under the Option Plan, at any time, to:
  - (a) make any amendment of a grammatical, typographical or administrative nature or to comply with the requirement of any regulatory authority; or
  - (b) amend the vesting provisions.

No options have been granted under the Option Plan which are subject to Shareholder approval.

The Option Plan does not permit stock options to be transformed into stock appreciation rights.

# **RSU Plan**

The RSU Plan was adopted by the Board for the same reasons as it adopted the Option Plan set out above.

The RSU Plan provides that Restricted Share Units ("RSUs") may be granted by the Board, based on the advice of the Compensation Committee, to officers, directors and employees of, and consultants to, the Company ("Eligible Persons") as a discretionary payment in consideration for significant contributions to the short-term (one year or less) and long-term (one to three years) successes of the Company. The Board may, in its sole discretion, set vesting conditions on RSUs granted to Eligible Persons, which conditions will be primarily based on the performance criteria set by the Compensation Committee.

The aggregate maximum number of Shares reserved for issuance under the RSU Plan in combination with the aggregate number of Shares issuable under all of the Company's other equity incentive plans in existence from time to time, including the Option Plan, shall not exceed 10% of the outstanding Shares.

In addition, the RSU Plan provides that the number of Shares which may be issuable under the RSU Plan and all of the Company's other previously established or proposed share compensation arrangements, including the Option Plan, within a 12 month period, to:

- (a) any one Eligible Person shall not exceed 5% of the total number of issued and outstanding Shares on the date of the grant on a non-diluted basis;
- (b) Insiders as a group within a 12-month period shall not exceed 10% of the total number of issued and outstanding Shares on a non-diluted basis; and
- (c) any one consultant, or Eligible Person engaged in providing investor relations services to the Company, shall not exceed 2% in the aggregate of the total number of issued and outstanding Shares on the date of the grant on a non-diluted basis.

Unless redeemed earlier in accordance with the RSU Plan, the RSUs of each Eligible Person will be redeemed on or within 30 days after the RSU Payment Date (as defined below) for cash or Shares, as determined by the Board, for an amount equal to the Fair Market Value (the closing market price of the Shares on the TSX-V on the day prior to redemption) of an RSU, less applicable withholding taxes, and as increased or decreased by a "performance factor" determined by the Board in its sole discretion. Thus one RSU can be redeemed for a minimum of 0.001 Shares and a maximum of such number of Shares as determined by the Board. The "RSU Payment Date" in respect of any RSU means a date not later than December 15<sup>th</sup> of the third year following the year in which such RSU was granted to the Eligible Person, unless (i) an earlier date has been approved by the Board as the RSU Payment Date in respect of such RSU, or (ii) there is a "Change of Control" of the Company (as defined in the RSU Plan), the RSU Plan is terminated or upon an Eligible Person's death or termination of employment.

Under the RSU Plan, the Board may from time to time amend or revise the terms of the RSU Plan or may discontinue the RSU Plan at any time. Subject to receipt of requisite disinterested Shareholder, TSX-V and NYSE American approvals, the Board may make amendments to the RSU Plan to

- (a) change the maximum number of Shares issuable under the RSU Plan,
- (b) change the method of calculation of the redemption of RSUs held by Eligible Persons, and
- (c) provide an extension to the term for the redemption of RSUs held by Eligible Persons.

All other amendments to the RSU Plan may be made by the Board without obtaining Shareholder approval.

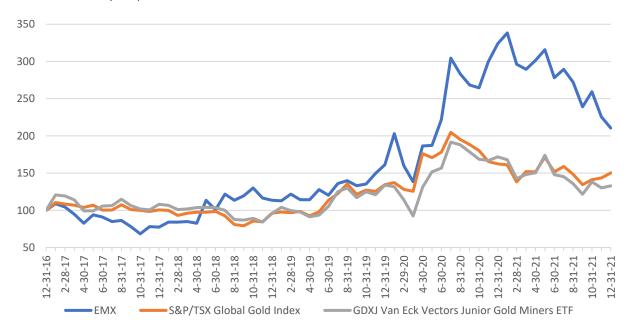
If an Eligible Person ceases to be an Eligible Person for any reason (excluding death), all of the Eligible Person's RSUs which have vested at the time of such cessation shall be redeemed for cash or Shares and the remainder shall be cancelled. No amount shall be paid by the Company to the Eligible Person in respect of the RSUs so cancelled. If an Eligible Person ceases to be an Eligible Person due to death, any of the Eligible Person's RSUs which would otherwise vest within the next year following the date of death shall be redeemed for cash or Shares as determined by the Board.

In the event of a Change of Control, then the Company may redeem, subject to prior approval of the TSX-V and NYSE American, all of the RSUs granted to the Eligible Persons and outstanding under the RSU Plan for that

number of Shares equal to the number of RSUs then held by the Eligible Persons. If the employment of an Eligible Person is terminated within six months following a Change of Control, all RSUs held by such Eligible Person shall become vested and be redeemed for cash or Shares.

# **Performance Graph**

The following graph shows the Company's cumulative total return on the Shares compared with the cumulative total return of the S&P/TSX Global Gold Index and the Van Eck Vectors Junior Gold Miners ETF (assuming reinvestment of dividends) during the Company's last five financial years if \$100 were invested in each at the start of such five-year period.



For the purposes of this graph, it is assumed that \$100 had been invested in the Shares and in such index on the first day of such five-year period.

	December 31					
	2016	2017	2018	2019	2020	2021
EMX Royalty Corp.	\$100	\$77	\$114	\$161	\$324	\$211
S&P/TSX Global Gold Index	\$100	\$101	\$96	\$135	\$162	\$150
Van Eck Vectors Junior Gold Miners ETF	\$100	\$108	\$96	\$134	\$172	\$133

The Compensation Committee considers that the compensation paid to the NEOs is consistent with companies of a similar size and stage of development as the Company and is reflective of the variations in the Share price during the years shown. The reported value of CEO remuneration, which is dominated by pay-at-risk (annual incentive, RSUs, stock options), increased by 76% over the timeframe outlined above while the Company's share price increased by 111% over the same timeframe and, as such, the Compensation Committee views CEO remuneration to be adequately aligned with Shareholder interests.

#### **CORPORATE GOVERNANCE PRACTICES**

National Instrument 58-101 *Disclosure of Corporate Governance Practices* of the Canadian securities administrators requires the Company to annually disclose certain information regarding its corporate governance practices. That information is disclosed below.

#### **Board of Directors and Committees of the Board**

The Board has responsibility for the stewardship of the Company including responsibility for strategic planning, identification of the principal risks of the Company's business and implementation of appropriate systems to manage these risks, succession planning (including appointing, training, and monitoring senior management), communications with investors and the financial community and the integrity of the Company's internal control and management information systems.

The Board sets long-term goals and objectives for the Company and formulates the plans and strategies necessary to achieve those objectives and to supervise senior management in their implementation. The Board delegates the responsibility for managing the Company's day-to-day affairs to senior management but retains a supervisory role in respect of, and ultimate responsibility for, all matters relating to the Company and its business. The Board is responsible for protecting Shareholders' interests and ensuring that the incentives of the Shareholders and of management are aligned.

The Board delegates authority and responsibility to deal with specified matters to the Company's standing committees, which consist of

- an Audit Committee,
- a Compensation Committee,
- an Environmental, Social and Governance ("ESG") Committee; and
- a Nominating Committee.

Committees analyze policies and strategies developed by management that are consistent with their respective written charters outlining its duties and responsibilities. Such written charters are established and amended as required by the Board. They examine proposals and, where the appropriate, report and make recommendations to the Board. Committees do not take action or make decisions on behalf of the Board unless specifically mandated to do so.

National Instrument 52-110 *Audit Committees* ("NI 52-110") of the Canadian securities administrators and Rule 10A-3 under the U.S. Securities Exchange Act of 1934, as amended, require the Audit Committee of the Board to meet certain requirements. NI 52-110 also requires the Company to disclose certain information regarding the Audit Committee. That information has been disclosed in the Company's Annual Report on Form 40-F filed on EDGAR and filed on SEDAR as an alternative Annual Information Form. The full text of the Audit Committee Charter is available on the Company's website at:

https://emxroyalty.com/site/assets/files/4468/002-emx-audit-committee-charter-january-2021-f.pdf

See "Particulars of Matters to be Acted Upon - 4. Election of Directors" for the members of the committees. The functions of these committees are described below.

**Compensation Committee:** The Compensation Committee is responsible for the review of all compensation paid (including stock options granted under the Option Plan, and RSUs granted under the RSU Plan) by the Company to the Board, and to officers and employees of the Company and any subsidiaries, to report to the Board on the results of those reviews and to make recommendations to the Board for adjustments to such

compensation. The full text of the Compensation Committee Charter is available on the Company's website at: <a href="https://emxroyalty.com/site/assets/files/4468/003-com-committee-charter-2022-f.pdf">https://emxroyalty.com/site/assets/files/4468/003-com-committee-charter-2022-f.pdf</a>

**Environmental, Social and Governance Committee:** The ESG Committee is responsible for advising the Board of the appropriate corporate governance procedures that should be followed by the Company and the Board and monitoring whether they comply with such procedures. The full text of the ESG Committee Charter is available on the Company's website at:

https://emxroyalty.com/site/assets/files/4468/004-esg-committee-charter-2022-f.pdf

**Nominating Committee:** The role of the Nominating Committee is to assist in preparing an effective succession plan for the Board by providing advice and recommendations to the Board for appointment of new directors and assessing the effectiveness of the directors and the various committees of the Board and the composition of such committees. The Company's Nominating Committee Charter is available for viewing on the Company's website at:

https://emxroyalty.com/site/assets/files/4468/005-nominating-committee-charter-2022-f.pdf

As part of its ongoing review of business operations, the Board reviews, as frequently as required, the principal risks inherent in the Company's business, including financial risks, through periodic reports from management of such risks, and assesses the systems established to manage those risks. Directly and through the Audit Committee, the Board also assesses the integrity of internal control over financial reporting and management information systems.

In addition to those matters that must, by law, be approved by the Board, the Board is required to approve any material dispositions, acquisitions, and investments outside the ordinary course of business, long-term strategy, and organizational development plans. The Company's management is authorized to act without the Board's approval on all ordinary course matters relating to the Company's business.

The Board also monitors the Company's compliance with timely disclosure obligations and reviews material disclosure documents prior to distribution.

The Board is responsible for the appointment of the CEO, President and other senior management and monitoring of their performance. Directors are elected annually by the Shareholders. The Nominating Committee initially identifies, considers, and recommends directors to the Board for approval and submission to Shareholders for election.

The Board has adopted a written mandate setting out the foregoing obligations (the "Board Mandate"), a copy of which is attached to this Circular as Schedule "A", and is governed by the requirements of applicable corporate and securities common and statute law which provide that the Board has responsibility for the stewardship of the Company. That stewardship includes responsibility for strategic planning, identification of the principal risks of the Company's business and implementation of appropriate systems to manage these risks, succession planning (including appointing, training, and monitoring senior management), communications with investors and the financial community and the integrity of the Company's internal control and management information systems.

A majority of directors comprising the Board must qualify as independent directors within the meaning of all applicable legal and regulatory requirements including, without limitation, all applicable Canadian and United States securities laws and regulations and the rules of each stock exchange on which the Company's securities are listed, except in circumstances, and only to the extent, permitted by all applicable laws, regulations and stock exchange requirements. More than half of the Board is "independent" under both applicable Canadian securities law and the rules of the NYSE American in that they are independent and free from any interest and any business or other relationship which could or could reasonably be perceived to, materially interfere with

the director's ability to act with the best interests of the Company, other than interests and relationships arising from shareholding. The Board considers that the following directors are independent: Brian E. Bayley, Brian K. Levet, Sunny S. C. Lowe, Henrik K. B. Lundin; and Larry M. Okada. The Board considers that David M. Cole, the President, and CEO of the Company, is not independent because he is a member of management, and that Michael D. Winn, Executive Chairman of the Board, is not independent because he is part of management, his ownership of Seabord and the payment by the Company of consulting fees to a corporation owned by him.

The Board facilitates its exercise of independent supervision over the Company's management through regular meetings of the Board.

The Board holds regularly scheduled meetings without the non-independent directors and members of management. During the financial year ended December 31, 2021, the independent directors held two incamera meetings without the non-independent directors and management.

When a matter being considered involves a director, that director does not vote on the matter. As well, the directors regularly and independently confer amongst themselves and thereby keep apprised of all operational and strategic aspects of the Company's business.

The Executive Chairman of the Board is responsible for presiding over all meetings of the directors and Shareholders. He is not an independent director, however, the independent directors either have significant experience as directors and officers of publicly traded companies or as members of the financial investment community and, therefore, do not require the guidance of an independent Chairman of the Board in exercising their duties as directors.

The following tables set out the attendance of directors at Board and Committee meetings during the year ended December 31, 2021:

	Meetings Attended out of Meetings Held						
Director	Board	Audit Committee	Compensation Committee	Corporate Governance and Nominating Committee	Individual Attendance Rate		
Brian E. Bayley	17 of 17	5 of 5	2 of 2	4 of 5	100%		
David M. Cole	17 of 17	N/A	N/A	N/A	100%		
Brian K. Levet	17 of 17	3 of 5	2 of 2	5 of 5	100%		
Sunny S. C. Lowe (1)	7 of 17	2 of 5	N/A	N/A	100%		
Henrik K. B. Lundin <sup>(2)</sup>	7 of 17	N/A	N/A	1 of 5	100%		
Larry M. Okada	17 of 17	5 of 5	2 of 2	5 of 5	100%		
Michael D. Winn	17 of 17	N/A	N/A	N/A	100%		

<sup>(1)</sup> Sunny S. C. Lowe Joined the Board on June 30, 2021.

# **Descriptions of Roles**

The Board has not established written descriptions of the positions of Executive Chairman of the Board, President, CEO, CFO, CAO or chairperson of any of the committees of the Board (except as may be set out in a charter applicable to a committee) as it feels they are unnecessary and would not improve the function and performance of such positions. The role of a chairperson is delineated by the nature of the overall

<sup>(2)</sup> Henrik K. B. Lundin Joined the Board on June 30, 2021.

responsibilities of the Board (in the case of the Executive Chairman of the Board) or the committee (in the case of a chairperson of a committee).

The Board has not set limits on the objectives to be met by the CEO but believes that such limits and objectives should depend upon the circumstances of each situation and that to formalize these matters would be restrictive and unproductive.

# **Other Directorships**

Certain of the directors are presently a director of one or more other reporting issuers (public companies), as follows:

Director	Other Issuer	Director	Other Issuer
Brian E. Bayley	Monitor Ventures Inc. Cypress Hills Resource Corp. NervGen Pharma Corp. Jabbo Capital Corp. Justify Capital Corp. Column Capital Corp. Talmine Resources Ltd. Waverley Resources Ltd.	David M. Cole	N/A
Brian K. Levet	Gold Road Resources Limited	Sunny S. C. Lowe	N/A
Henrik K. B. Lundin	N/A	Larry M. Okada	Forum Energy Metals Corp Santacruz Silver Mining Ltd. Neo-Battery Materials Ltd
Michael D. Winn	Altus Strategies Plc Atico Mining Corporation		

# **Orientation and Continuing Education**

The Board takes the following measures to ensure that all new directors receive a comprehensive orientation regarding their role as a member of the Board, its committees and its directors, and the nature and operation of the Company.

The first step is to assess a new director's set of skills and professional background since each new director brings a different skill set and professional background. Once that assessment has been completed, the Board is able to determine what orientation to the nature and operations of the Company's business will be necessary and relevant to each new director.

The second step is taken by one or more existing directors, who may be assisted by the Company's management, to provide the new director with the appropriate orientation through a series of meetings, telephone calls and other correspondence.

The Company has a Board Policy Manual which provides a comprehensive introduction to the Board and its committees. The Manual contains the charters of the Audit Committee, ESG Committee, Nominating Committee and Compensation Committee. The Manual also contains the Whistleblower Policy, Board Mandate, and Code of Business Ethics and Conduct.

The Board takes the following measures to provide continuing education for its directors to maintain the skill and knowledge necessary for them to meet their obligations as directors:

- the Board Policy Manual is reviewed on an annual basis and a revised copy will be given annually to each director; and
- there are technical presentations from time to time or as necessary at Board meetings, focusing on either a particular property or a summary of various properties. The "question and answer" portions of these presentations are a valuable learning resource for the non-technical directors.

#### **Ethical Business Conduct**

To comply with its legal mandate, the Board seeks to foster a culture of ethical conduct by striving to ensure the Company carries out its business in line with high business and moral standards and applicable legal and financial requirements. Further, the Board:

- has adopted a written Code of Business Conduct and Ethics for its directors, officers, employees and consultants. The Code is available on the Company's website at: <a href="www.emxroyalty.com">www.emxroyalty.com</a> and has been filed on SEDAR and EDGAR (see "Additional Information" at the end of this Circular). Compliance with the Code is achieved as follows. Each director is responsible for ensuring that they individually comply with the terms of the Code, while the Board is responsible for ensuring that the individual directors and officers comply with the Code and the Company's executive officers are responsible for ensuring compliance with the Code by employees. Since the beginning of the Company's last financial year, the Company has not filed a Material Change Report relating to any conduct of a director or executive officer that constitutes a departure from the Code.
- has established the ESG Committee, as described above, and adopted a Charter for the Committee.
   The full text of the Charter is available on the Company's website at:
   <a href="https://emxroyalty.com/site/assets/files/4468/004-esg-committee-charter-2022-f.pdf">https://emxroyalty.com/site/assets/files/4468/004-esg-committee-charter-2022-f.pdf</a>
- has established a Whistleblower Policy which details complaint procedures for financial concerns. The
  full text of the Policy is available on the Company's website at:
   <a href="https://emxroyalty.com/site/assets/files/4468/006-emx-whistle-blower-policy-march-2022-f.pdf">https://emxroyalty.com/site/assets/files/4468/006-emx-whistle-blower-policy-march-2022-f.pdf</a>
- has created a Corporate Disclosure, Confidentiality and Securities Trading Policy which details when directors, officers and employees should not engage in trading in the Company's securities. The Policy was adopted to ensure fair, accurate and timely disclosure of material information regarding the Company and its business. The full text of the Policy is available on the Company's website at:
   <a href="https://www.emxroyalty.com/site/assets/files/4468/emx">https://www.emxroyalty.com/site/assets/files/4468/emx</a> corp dis conf secs trading policy revise d jan 2.pdf
- encourages management to consult with legal and financial advisors to ensure the Company is meeting those requirements.
- is cognizant of the Company's timely disclosure obligations and reviews material disclosure documents such as financial statements and the Management's Discussion & Analysis prior to distribution.
- relies on its Audit Committee to annually review the systems of internal financial control and discuss such matters with the Company's external auditor.
- actively monitors the Company's compliance with the Board's directives and ensures that all material transactions are thoroughly reviewed and authorized by the Board before being undertaken by management.

The Board must also comply with the conflict of interest provisions of the British Columbia *Business Corporations Act*, as well as the relevant securities regulatory instruments and stock exchange policies, to ensure that directors exercise independent judgment in considering transactions and agreements in respect of which a director or executive officer has a material interest.

# Complaints

The Whistleblower Policy outlines procedures for the confidential, anonymous submission by employees regarding the Company's accounting, auditing and financial reporting obligations, without fear of retaliation of any kind. If an applicable individual has any concerns about accounting, audit, internal controls, or financial reporting matters which they consider to be questionable, incorrect, misleading or fraudulent, the applicable individual is urged to come forward with any such information, complaints or concerns, without regard to the position of the person or persons responsible for the subject matter of the relevant complaint or concern.

The applicable individual may report their concern in writing and forward it to the Chairman of the Audit Committee or ESG Committee, as applicable to understand and review their written complaint or concern, in a sealed envelope labelled "To be opened by the Chairman of the Audit Committee only." or "To be opened by the Chairman of the ESG Committee only." Further, if the applicable individual wishes to discuss any matter with the Audit Committee, or ESG Committee, this request should be indicated in the submission. Any such envelopes received by the Company will be forwarded promptly and unopened to the Chairman of the Audit Committee or ESG Committee.

Promptly following the receipt of any complaints submitted to it, the Audit Committee or ESG Committee will investigate each complaint and take appropriate corrective actions.

The Audit Committee or ESG Committee will retain as part of its records, any complaints or concerns for a period of no less than seven years. The Committees will keep a written record of all such reports or inquiries and make quarterly reports on any ongoing investigation which will include steps taken to satisfactorily address each complaint.

The Whistleblower Policy is reviewed by the Audit and ESG Committees on an annual basis.

#### **Nomination of Directors**

To identify new candidates for nomination for election as directors, the Board considers the advice and input of the Nominating Committee, the members of which are listed under "Particulars of Matters to be Acted Upon – 4. Election of Directors" and which is composed of majority independent directors. In recommending candidates to the Board, the Nominating Committee first considers such factors respecting each candidate as it deems appropriate and in the context of the needs of the Board, including:

- the identification and recommendation of new individuals qualified to become new Board members;
- a track record in general business management;
- the ability to devote the time required and a willingness to serve as directors;
- the appropriate size of the Board;
- independence and potential conflicts of interest;
- professional experience;
- personal character;

- gender;
- diversity;
- outside commitments (for example, service on other boards);
- particular areas of expertise; and
- the necessary competencies and skills of the Board as a whole and the competencies and skills of each director individually.

# **Director Qualifications and Experience**

As part of the Company's ongoing effort to ensure it has the appropriate combination of skill and experience on the Board, the Nominating Committee has created a board skills matrix tool to assist in assessing potential Board candidates and recommending suitable nominees for election to Board. Listed below is a summary of those areas of expertise.

AREAS OF EXPERTISE	SUBCATEGORIES
Business Leadership	Board level experience in a major corporation General business experience Public company management
Corporate Finance and Capital Markets	Capital markets Risk management M&A and corporate finance Global business experience
Marketing/ Investor Relations	Experience in communications, public relations or interacting with social media
Financial literacy	Experience, knowledge, or expertise in accounting Budgeting and forecasting Internal financial controls
Technical	Mining operations Mine planning/development/construction Exploration and geology Environment and sustainability
Environmental, Social & Governance	Health & Safety (Lost time accidents) Community social responsibility
Regulatory – Legal / Corporate	Legal – corporate / commercial Regulatory compliance Government relations Public/International relations
Corporate Governance	Corporate governance practices
Human Resources and Compensation	Recruitment Retention Incentives
Technology / digital	Information technology Cyber security

#### **Director Term Limits**

The Company has not adopted any term limits for directors. The Board considers merit as the key requirement for board appointments. New board appointments are considered based on the Company's needs and the expertise required to support the Company and its stakeholders. Directors are not generally asked to resign but may be asked to not stand for re-election.

#### **Assessments**

The ESG Committee evaluates the effectiveness of the Board and its committees. To facilitate this evaluation, each committee will conduct an annual assessment of its performance, consisting of a review of its Charter, the performance of the Committee as a whole and will submit a Committee Annual Report to the ESG Committee, including recommendations. In addition, the Board will conduct an annual review of its performance.

#### INDEBTEDNESS OF DIRECTORS AND EXECUTIVE OFFICERS

No individual who is or who at any time during the last financial year was a director or executive officer of the Company, a proposed nominee for election as a director of the Company or an associate of any such director, officer or proposed nominee is, or at any time since the beginning of the last completed financial year has been, indebted to the Company or any of its subsidiaries and no indebtedness of any such individual to another entity is, or has at any time since the beginning of such year been, the subject of a guarantee, support agreement, letter of credit or other similar arrangement or understanding provided by the Company or any of its subsidiaries.

# SECURITIES AUTHORIZED FOR ISSUANCE UNDER EQUITY COMPENSATION PLANS

The following table summarizes information, as of December 31, 2021, in relation to compensation plans under which Shares are authorized for issuance:

Plan Category	Number of Shares issuable upon exercise of outstanding options, warrants and rights <sup>(2)</sup>	Weighted average exercise price of outstanding options, warrants and rights	Number of Shares remaining available for issuance under equity compensation plans <sup>(1)</sup>	
Equity compensation plans approved by Shareholders	10,507,780	\$2.86	2,573,771	
Equity compensation plans not approved by Shareholders	N/A	N/A	N/A	
Total	10,507,780	\$2.86	2,573,771	

<sup>(1)</sup> As of December 31, 2021, the maximum number of Shares reserved for issuance under the Company's equity compensation plans was 10,535,921 Shares (being 10% of the outstanding Shares).

<sup>(2)</sup> The above table doe does not include RSUs outstanding.

# INTEREST OF CERTAIN PERSONS AND COMPANIES IN MATTERS TO BE ACTED UPON

The Company is not aware of any substantial or material interest, directly or indirectly, by way of beneficial ownership of securities or otherwise, of any director, nominee for election as a director, or executive officer, anyone who has held office as such since the beginning of the Company's last financial year or any associate or affiliate of any of such person in any matter to be acted on at the Meeting (other than the election of directors) except for the current and future directors and executive officers of the Company, inasmuch as, in the following year, they may be granted options to purchase Shares pursuant to the Option Plan, ratification and approval of which will be sought at the Meeting.

#### INTEREST OF INFORMED PERSONS IN MATERIAL TRANSACTIONS

Other than as disclosed herein and the Company's Management's Discussion & Analysis ("MD&A") for the last financial year, a copy of which is filed on SEDAR at <a href="www.sedar.com">www.sedar.com</a> and EDGAR at <a href="www.sec.gov">www.sec.gov</a> and which, upon request, the Company will promptly provide free of charge (see "Additional Information" below), there are no material interests, direct or indirect, of current directors, executive officers, any persons nominated for election as directors, or any Shareholder who beneficially owns, directly or indirectly, more than 10% of the outstanding Shares, or any known associates or affiliates of such persons, in any transaction within the last financial year or in any proposed transaction which has materially affected or would materially affect the Company.

#### PARTICULARS OF MATTERS TO BE ACTED UPON

To the knowledge of the Board, the only matters to be brought before the Meeting are those matters set forth in the accompanying Notice of Meeting.

# 1. Report of Directors

The Board will provide a report on the events of its last financial year at the Meeting. No approval or other action needs to be taken at the Meeting in respect of this matter.

#### 2. Financial Statements, Auditor's Report and Management Discussion & Analysis

The Board has approved the financial statements of the Company, the auditor's report thereon, and the MD&A for the year ended December 31, 2021, all of which will be tabled at the Meeting. No approval or other action needs to be taken at the Meeting in respect of these documents.

#### 3. Set Number of Directors to be Elected

The Board presently consists of seven directors, and it is intended to set the number of directors at six and to elect six directors for the ensuing year. Accordingly, Shareholders will be asked to pass an ordinary resolution at the Meeting setting the number of directors to be elected at six.

Unless otherwise directed, it is the intention of the Management Designees, if named as Proxyholder, to vote in favour of the ordinary resolution setting the number of directors to be elected at six.

# 4. Election of Directors

The following table sets forth the name of each of the persons proposed to be nominated for election as a director, all positions and offices in the Company presently held by such nominee, the nominee's province or state and country of residence, principal occupation at the present and during the preceding five years (unless

shown in a previous management information circular), the period during which the nominee has served as a director, and the number of Shares that the nominee has advised are beneficially owned by the nominee, directly or indirectly, or over which control or direction is exercised, as of the Record Date, May 18, 2022.

The Board recommends that Shareholders vote in favour of the following proposed nominees. Unless otherwise directed, it is the intention of the Management Designees, if named as Proxyholder, to vote for the election of the persons named in the following table to the Board. Management does not contemplate that any of such nominees will be unable to serve as directors. Each director elected will hold office until the next annual general meeting of Shareholders or until their successor is duly elected unless their office is earlier vacated in accordance with the Company's Articles or the provisions of the corporate law to which the Company is subject.

Name and Province or State and Country of Residence	Present Office and Date First Appointed a Director	Principal Occupation and Positions Held During the Past Five Years <sup>(5)</sup>	Number of Common Shares <sup>(6)</sup>
<b>Brian E. Bayley</b> <sup>(1) (2) (4)</sup> British Columbia Canada	Director May 13, 1996	President of Earlston Management Corp. (private management company) since December 1996	336,375
David M. Cole Colorado United States of America	President, CEO and Director November 24, 2003	President and CEO of the Company	2,568, 778
Sunny S. C. Lowe <sup>(1) (4)</sup> Ontario Canada	Director June 30, 2021	Chief Financial Officer of Solaris Resources Incorporation since October 2021. Chief Financial Officer of INV Metals Inc. until July 2021	15,000
Henrik K. B. Lundin <sup>(2) (3) (4)</sup> Østlandet Norway	Director June 30, 2021	Former Chairman and Director of Gold Line Resources Ltd. (TSX-V: GLDL) a Canadian mineral exploration company. Former Chief Operating Officer of TAG Oil Ltd.	12,000
<b>Larry M. Okada</b> (1) (3) British Columbia Canada	Director June 11, 2013	Chartered Professional Accountant (CA) Independent director of several publicly traded (TSX) companies	116,100
Michael D. Winn California United States of America	Executive Chairman of the Board May 23, 2012 Director November 24, 2003	President of Seabord Capital Corp. (private consulting company providing analysis of mining and energy companies) since January 2013, and President of Seabord Services Corp. (private management, administrative, and regulatory services company) since January 2007	1,145,108

- (1) Member of the Audit Committee. The third member of the Committee, Brian K. Levet, is not standing for reelection.
- (2) Member of the Compensation Committee. The third member of the Committee, Brian K. Levet, is not standing for re-election.
- (3) Member of the ESG Committee.
- (4) Member of the Nominating Committee.
- (5) Positions and occupations for the previous five years are not disclosed if the nominee's occupations and positions were disclosed in a management information circular previously issued by the Company.
- (6) Number of Shares beneficially owned, directly or indirectly, or over which control or direction is exercised as of the Record Date. No director, together with the director's associates and affiliates beneficially owns, directly or indirectly, or exercises control or direction over more than 10% of the Shares.

# To the best of the Company's knowledge, no proposed director:

- (a) is, as of the date of this Circular, or has been, within 10 years before the date of this Circular, a director, chief executive officer or chief financial officer of any corporation (including the Company) that was the subject of a cease trade or similar order or an order that denied the relevant corporation access to any exemption under securities legislation, for a period of more than 30 consecutive days that was issued
  - (i) while the proposed director was acting as a director, chief executive officer or chief financial officer of that corporation, or
  - (ii) after the proposed director ceased to be a director, chief executive officer or chief financial officer of that corporation but resulted from an event that occurred while acting in such capacity;
- (b) is, as of the date of this Circular, or has been, within the 10 years before the date of this Circular, a director or executive officer of any corporation (including the Company) that while acting in that capacity or within a year of ceasing to act in that capacity, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, or was subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold the assets of the proposed director;
- (c) has, within the 10 years before the date of this Circular, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, or become subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold their assets;
- (d) has entered into, at any time, a settlement agreement with a securities regulatory authority; or
- (e) has been subject to, at any time, any penalties or sanctions imposed by
  - (i) a court relating to securities legislation or a securities regulatory authority, or
  - (ii) a court or regulatory body that would likely be considered important to a reasonable securityholder in deciding whether to vote for a proposed director.

The above information has been furnished by the respective proposed directors individually.

#### 5. Appointment and Remuneration of an Auditor

Davidson & Company LLP, Chartered Professional Accountants, of Suite 1200, 609 Granville Street, Vancouver, British Columbia, is currently the Company's auditor. The Board recommends that Shareholders vote in favour of the re-election of the auditor. Unless otherwise directed, it is the intention of the Management Designees to vote the Proxies in favour of an ordinary resolution re-electing Davidson & Company LLP, as the auditor and authorizing the Audit Committee to approve the compensation of the auditor.

#### 6. Ratification of Stock Option Plan

The Option Plan is described under "Statement of Executive Compensation – Stock Option Plan".

The policies of the TSX-V require stock option plans which reserve for issuance up to 10% (instead of a fixed number) of a listed corporation's shares to be approved annually by its Shareholders. That approval is being sought at the Meeting by way of an ordinary resolution.

Following approval of the Option Plan by the Shareholders, any options granted pursuant to the Option Plan will not require further Shareholder or TSX-V approval unless the exercise price is reduced, or the expiry date is extended for an option held by an insider of the Company.

The Board recommends that Shareholders vote in favour of the proposed resolution. Unless otherwise directed, it is the intention of the Management Designees, if named as Proxyholder, to vote in favour of the ordinary resolution approving the Option Plan.

#### **OTHER BUSINESS**

While there is no other business other than that business mentioned in the Notice of Meeting to be presented for action by the Shareholders at the Meeting, it is intended that the Proxies hereby solicited will be exercised upon any other matters and proposals that may properly come before the Meeting or any adjournment or adjournments thereof, in accordance with the discretion of the persons authorized to act thereunder.

# **ADDITIONAL INFORMATION**

Additional information relating to the Company, including the audited consolidated financial statements and MD&A for the year ended December 31, 2021, can be found on SEDAR at <a href="www.sedar.com">www.sedar.com</a> and on EDGAR at the SEC's website at <a href="www.sec.gov">www.sec.gov</a>.

Copies are available upon request from the Company's Corporate Secretary at Suite 501, 543 Granville Street, Vancouver, British Columbia V6C 1X8, Canada by mail, fax (1-604-688-1157), telephone (1-604-688-6390; collect calls accepted) or e-mail (rocio@emxoyalty.com).

**DATED** this 19<sup>th</sup> day of May, 2022.

# ON BEHALF OF THE BOARD OF DIRECTORS

(signed) Rocio Echegaray Rocio Echegaray Corporate Secretary

# **SCHEDULE "A"**



# **BOARD MANDATE**

# Overview

The members ("Directors") of the Board of Directors (the "Board") of EMX Royalty Corporation (the "Company") are required to manage the Company's business and affairs and thereby protect the interests of the shareholders of the Company (the "Shareholders"). The Board is also responsible for ensuring that the Company acts ethically, honestly and with integrity. In doing so, Directors are required to act honestly and in good faith with a view to the best interests of the Company. In addition, each Director must exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances.

The Board's mandate includes setting long-term goals and objectives for the Company, formulating the plans and strategies necessary to achieve those objectives and supervising management in the implementation of such plans and strategies. The Board is also required under its mandate to approve any material dispositions, acquisitions, and investments outside of the ordinary course of business, long-term strategy, and organizational development plans.

# **Appointment of Management**

The Board is responsible for the appointment of executive officers. To the extent feasible, the Board must satisfy itself as to the integrity of the chief executive officer (the "CEO"), chief financial officer (the "CFO") and other executive officers and that the CEO, CFO and other executive officers create a culture of integrity throughout the organization.

# **Relationship with Management**

The Company's management is authorized to act, without Board approval, on all ordinary course matters relating to the Company's business. Although the Board delegates the responsibility for managing the day-to-day affairs of the Company to management, the Board retains a supervisory role in respect of, and ultimate responsibility for, all matters relating to the Company and its business. The Board is also responsible for ensuring that the incentives of the Shareholders and of management are aligned.

As part of its ongoing review of business operations, the Board must review, as frequently as required, the principal risks inherent in the Company's business, including financial risks, through periodic reports from the management of such risks, and assess the systems established to manage those risks.

# Public, Environmental and Social Issues

The board from time to time must review the Company's policies and programs in such areas as:

- employee health and safety;
- risk management and loss control; and
- environmental and social issues related to the business of the Company.

Directly and through the Audit Committee, the Board also assesses the integrity of internal control over the Company's financial reporting and management information systems.

The Board expects management to efficiently implement its strategic plans for the Company, to keep the Board fully apprised of its progress in doing so and to be fully accountable to the Board with respect to all matters for which it has been assigned responsibility.

The Board also expects management to provide the Directors with information, on a timely basis, concerning the business and affairs of the Company, including financial and operating information and information concerning industry developments as they occur, all with a view to enabling the Board to discharge its stewardship obligations effectively.

#### **Shareholder Relations**

The Board has instructed management to maintain procedures to monitor and promptly address Shareholder concerns and has directed and will continue to direct management to apprise the Board of any major concerns expressed by Shareholders. The Board is required to call an annual general meeting of the Shareholders each year.

#### **Public Disclosure**

The Board is responsible for overseeing the Company's public disclosure practices and has established a Corporate Disclosure, Confidentiality and Securities Trading Policy in accordance with applicable securities legislation and the rules and policies of stock exchanges and markets on which the Company's securities are listed or traded. In so doing, the Board is free to seek the advice of the Company's outside legal counsel.

# **Meetings of the Board**

The obligations of the Board must be performed continuously, and not merely from time to time, and in times of crisis or emergency the Board may have to assume a more direct role in managing the affairs of the Company. At least one Board meeting per year must be devoted to a comprehensive review of strategic corporate plans proposed by the Company's management.

The Board meets regularly as needed, and in no event less than once per quarterly period, All Directors are expected to attend and to review in advance, any materials provided to them in connection with the meeting.

Independent members of the Board may hold meetings as frequently as necessary to carry out their responsibilities under this Board Mandate but in no event less than once per year, at which non-independent Directors and members of management are not in attendance.

Management also communicates informally with members of the Board on a regular basis and solicits the advice of the Board members on matters falling within their special knowledge or experience.

# **Board Committees**

The Company's standing committees are comprised of an Audit Committee, a Compensation Committee an ESG Committee and a Nominating Committee.

Approved by the Board: May 18, 2022.